Multnomah Education Service District Multnomah County, Oregon

# Adopted Budget

For the Fiscal Year 2018-2019

11611 NE Ainsworth Circle Portland, OR 97220 www.mesd.k12.or.us

Approved by the MESD Board of Directors 6/19/2018

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# Multnomah Education Service District 2018-2019 Adopted Budget

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# **Introduction and Overview**

This section contains the Superintendent's budget message, a brief explanation of changes from the approved to the adopted budget, budget overview, profile, organization, and financial structure of the District as well as a brief overview of the budget process.





#### **Multnomah Education Service District**

We Support All Students to Achieve Excellence

#### Superintendent's Budget Message

2018-2019 Proposed Budget April 10, 2018

The Multnomah Education Service District (MESD) is pleased to present the proposed budget for fiscal year 2018-2019. This document represents the collective work of all MESD departments and has been prepared in accordance with local budget law, Oregon regulations, and MESD Board of Directors policies.

The specified revenue and expenditures are based upon educated suppositions as of April 5, 2018. We expect adjustments will be made before June 30, 2018 dependent upon the availability of additional information. Our level of service is contingent upon what our component school districts order from the MESD Local Service Plan. Our preliminary estimates are based on enrollment and selections of Local Service Plan services as of January 31, 2018 and our budget is largely based on these estimates. Once our customer's final selections are known in May 2018, the MESD will adjust its budget and staffing levels accordingly.

#### **Budgeting Assumptions:**

Assumptions have been made in preparing the MESD budget document. These assumptions include:

- The MESD budget is based on the \$8.2 billion State School Fund (SSF) legislative budget appropriation split 50/50 over the biennium. ESDs receive 4.5 percent of that SSF amount.
- MESD's 4.5 percent share of the SSF allotment for 2018-19 is approximately \$41.7 million per the current SSF formula and most recent ODE estimates.
- Other Federal, State & Local Revenue sources are budgeted based on the most current information available.
- MESD has used the following payroll assumptions:
  - o Salary step increases for eligible employees
  - The agreed upon salary schedules for MESDEA. A placeholder has been used for all other bargaining group agreements while negotiations are underway.
  - o PERS defined rates are 9.23% for Tier I/II, 3.90% for OPSRP, and 8.67% for Fire & Police
  - o MESD contribution rate for PERS pickup is 6%
  - o Increased employer contribution for health insurance premiums is capped at 6%

#### **Areas of Uncertainty**

Information available on the renewal and funding levels for existing grant awards and contracts, such as those with state agencies, is preliminary at this stage in the budget cycle. Additionally, MESD will continue to seek new contracts and grant opportunities to meet the needs of children and families. The Contracted Services Fund and to some extent the Operations Fund (through indirect expenses) are impacted by fluctuations in these areas.

MESD is currently engaged in contract negotiations with AFSCME and has entered discussions with the confidential employee groups. The financial impact of renewing these agreements could result in budget adjustments.

As noted above, we have used the best available information to make educated suppositions in preparing this proposed budget. As suppositions meet reality, it is likely that adjustments will be required.

#### **Service Stability**

The array of services forecast for 2018-2019 is not significantly different than that provided in the current year. We continue to work with our component districts to improve our service quality and financial efficiency and to ensure we meet regional needs through our Local Service Planning (LSP) process. After a comprehensive review, there were only minor adjustments to LSP offerings.

MESD recognizes the difficulties facing districts as they balance budgets under challenging circumstances and staff have made a concerted effort to limit service cost increases to 3.5% or less (the estimated agencywide level of payroll roll-up) wherever possible. Districts have not indicated any significant reductions in participation or total withdrawal from programs. Minor fluctuations in participation have been indicated and are a regular aspect of ESD operations. Though not currently anticipated, more significant shifts could occur as districts work to balance their budgets. Component districts will communicate minimum commitments to MESD at the end of April.

#### **Operational Stability and Management Efficiencies**

For the 2018-19 school year, MESD does not anticipate a significant change in staffing levels. The legislature allocated State School Funding with a 50/50 split in the current biennium, meaning this primary revenue source is not structured to account for any year-over-year roll-up increase. However, partly due to fortuitous timing in the 2016-17 completion of debt service on two facilities and due to other decisions made in the 2017-2018 budget development process, the agency was able to reserve sufficient funding in the Operating Fund to allow for roll-up costs in 2018-19. A projected increase in the local revenue portion of the State School Fund formula for 2018-19 also helps to counter the flat funding for the second year of the biennium. Job duties of the Director of Instruction position, which was reduced through attrition for 2018-19, will be redistributed through the ongoing process to re-align cabinet and management structure. This combined with the previous elimination of the Director of School Health Services has led to a leaner senior management structure and enabled the agency to weather the current financial challenges without

other significant reductions. As it is likely that funding will remain tight for the foreseeable future, particularly considering the increases expected in PERS costs, MESD must continue to rigorously analyze its operating costs.

#### **Strategic Alignment**

Last August after a comprehensive strategic planning process, MESD adopted a new mission, vision, set of values and a strategic plan with five goals. Underlying strategies and metrics have been identified for each of the goals. With the current year budget, the agency began to align resources to emerging strategies. The 2018-19 Proposed Budget continues this work.

Strategic Plan Goal Three is to "increase district and community satisfaction and participation with MESD services." Our first action this year was to offer a stakeholder engagement survey to directors and superintendents in our eight component districts. Eight metrics were surveyed across five categories of MESD programs. Results from the 28 respondents were overall positive, with more than 80 percent of responses rated as good or excellent across all metrics. These results also point to areas where we have room to improve. This data as well as the additional details learned through follow-up conversations with our district partners will help orient the agency as the work to align resources to our strategic goals continues. Further surveys of our community partners and MESD employees, as well as a continued focus on student outcome metrics, will provide additional opportunities for growth and alignment. Increasing alignment with the strategic goals of the agency will continue to be a feature of future MESD budgets.

#### **In Summary**

Multnomah ESD anticipates relative stability for the coming year due to prudent budgeting and reduced management costs. Both the stakeholder survey and purchasing decisions indicate that our Districts continue to see in our offerings.

The statewide K-12 funding picture continues to remain challenging at best. MESD has a critical role in serving our component districts and community in this time of insufficient resources. MESD's growing culture of continuous improvement will include our operational systems, financial efficiency, and strategic processes in order to support the critical work of improving outcomes for students. We have the opportunity and responsibility to truly serve our community in this area.

The proposed budget is recommended to you, the Budget Committee of Multnomah Education Service District.

Sam Breyer MESD Superintendent and Budget Officer

#### **Changes from the Approved Budget**

June 2018

The specified revenues and expenditures in the approved budget were based on educated suppositions as of April 5, 2018. We expected adjustments would be made before June 30, 2018 dependent upon the availability of additional information from our component districts and the state.

Local Budget Law allows the governing body of a local government to make changes to the approved budget by vote of the Board of Directors as follows:

- Increases or reductions to resources.
- Increases or reductions in expenditures in an individual fund. Increases in fund expenditures may be made up to \$5,000 or 10%, whichever is greater.
- Reductions to tax levies.

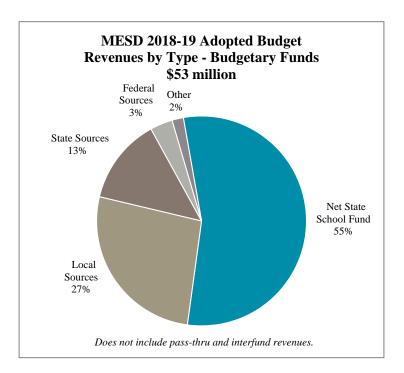
The MESD's adopted budget document includes changes that are within this level of authority. These changes include:

- Resolution Fund, \$1.4 million or 4% increase (excludes transfers out & contingency)
  - o SSF revenues increase by \$50 thousand as of the May 15, 2018 ODE estimate.
  - o An increase in 2018-19 transit payments to districts of \$615 thousand
  - o A net increase of \$800 thousand for additional resolution services selected by our districts.
  - o Other program changes to meet component district requests.
  - o The balance of estimated revenues has been appropriated as contingency so that it is available for additional services if requested.
- Contracted Services Fund, \$338 thousand or 1% increase from Approved resolution (excludes transfers out & contingency)
  - o An increase of \$294 thousand to correct a budget appropriation clerical error from the Approved resolution.
  - o Program changes to meet component district requests and other contract services result in net increase of \$38 thousand.
  - o Revenue sources are updated and a balancing adjustment of \$56 thousand has been made in contingency.
- Operating Fund, \$260 thousand or 5% increase (excludes transfers out & contingency)
  - An increase of \$220 thousand for three positions: an additional Help Desk technician, a
    Data Analyst to assist with student data related to strategic goals, and an additional parttime Facilities position.
  - o An increase of \$25 thousand for a Facilities vehicle.
  - o Other minor adjustments
- Facilities & Equipment Reserve Fund
  - o Shift of \$267 thousand from unappropriated ending balance to contingency to allow for greater flexibility in FY19 if needed.

#### **Budget Overview**

#### Revenues - All Funds

Property taxes and state school funding are the primary revenues received by the District. Ninety percent of these revenues remain in the Resolution Fund. Component districts have the option of selecting services or taking direct transit dollars. Additional revenues include contracts with local school districts, and state and federal grants.



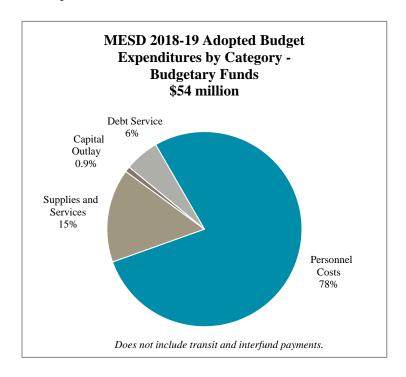
Multnomah Education Service District 2017-18 Estimated Revenues and 2018-19 Adopted Budget

	Estimated	Adopted	
Revenues by Type:	2017-2018	2018-2019	Change
Property Taxes	\$32,413,000	\$33,534,000	3%
State School Fund	9,493,746	8,232,703	-13%
Less Transits to Districts	-14,360,000	-12,900,000	-10%
Net State School Fund	27,546,746	28,866,703	5%
Local Sources	12,475,883	13,948,670	12%
State Sources	6,598,079	6,980,506	6%
Federal Sources	1,937,942	1,823,157	-6%
Other	1,127,385	921,256	-18%
Subtotal - Revenues by Type	49,686,035	52,540,292	6%
SSF Revenue passed thru to Districts	14,360,000	12,900,000	-10%
Interfund Revenues for Debt Service	2,823,827	3,053,266	8%
Interfund Revenues for Workers Comp	799,215	853,536	7%
Total Revenues - Budgetary Funds	67,669,077	69,347,094	2%

# **Budget Overview**

#### **Expenditures – All Funds**

As with most all government agencies, our most significant expenditures are our people. Personnel costs make up 78% of our total expenditures for the District.



Multnomah Education Service District 2017-18 Estimated Expenditures and 2018-19 Adopted Budget

Estimated	Adopted	
<u>2017-2018</u>	2018-2019	Change
\$38,190,798	\$42,042,641	10%
8,330,732	8,389,891	1%
262,927	488,402	86%
2,920,082	3,068,266	5%
49,704,539	53,989,200	8.6%
14,360,000	12,900,000	-10%
2,910,082	3,053,266	5%
799,215	853,536	7%
67,773,836	70,796,002	4%
	2017-2018 \$38,190,798 8,330,732 262,927 2,920,082 49,704,539 14,360,000 2,910,082 799,215	2017-2018         2018-2019           \$38,190,798         \$42,042,641           8,330,732         8,389,891           262,927         488,402           2,920,082         3,068,266           49,704,539         53,989,200           14,360,000         12,900,000           2,910,082         3,053,266           799,215         853,536

#### **Profile of the District**

Mission Statement:

We support all students to achieve excellence.

#### General Background

Education Service Districts (ESDs) originated in Oregon's first laws establishing a general system of common schools. The Multnomah ESD evolved from the county school superintendent's office, first established in 1854. Responsibilities of that office were transferred from county government to an independent district in 1957. The state legislature formally established the ESD in 1963. In 1978, the name of the district was changed from Intermediate Education District to Multnomah Education Service District.

Throughout the history of Oregon's regional services system, local governance and state statutes concerning the mission of ESDs has remained somewhat constant: "Education Service Districts assist school districts and the State of Oregon achieving Oregon's education goals by providing excellent and equitable educational opportunities for all Oregon public school students." Today, each ESD provides regional services to its component school districts, primarily in areas that the school districts alone would not be able to adequately and equitably provide. Currently there are 19 ESDs in Oregon serving 36 counties.

Local district programs and services are provided by two means. Non-resolution programs are funded via grants or fee for service contracts. Resolution programs are those that, through a resolution, are authorized by at least two-thirds of the school boards representing a majority of total county students. Resolution programs are funded from property taxes and state school fund revenue. The state allocates support by granting ESDs a percentage of the total amount available for K-12 school funding, with each ESD receiving a fixed share of that total based on the ADMw of its component school districts.

Senate Bill 250, adopted in the 2011 Legislative Session, substantially changed how ESDs operate. The bill allows component school districts in specific Education Service Districts, including MESD, to opt out of ESD services and provides for school districts to receive funding for ESD services directly from the state. For 2017-18, none of the MESD's local districts chose to opt out.

#### District Structure

Multnomah ESD is governed by an elected seven-member board consisting of five directors representing specific geographic zones in Multnomah County and two at-large. The Board of Directors establishes and oversees policies, employs staff and dedicates resources. It is the chief governing body and is exclusively responsible for its public policies and accountable for fiscal oversight. Board members serve four-year terms without compensation and can be re-elected. The chief administrative officer of the District is the superintendent who is appointed by the Board.

#### Multnomah Education Service District Board of Directors

<b>Position</b>	Board Member	Represented Zone	Term Ends
One	Susie Jones, Vice-Chair	East Multnomah County	6/30/2021
Two	Helen Ying	At Large	6/30/2021
Three	Mary Botkin, Chair	Central Portland	6/30/2021
Four	Jessica Arzate	Mid-Multnomah County	6/30/2021
Five	Vacant*	N/NE Portland	6/30/2019
Six	Kristin Cornuelle	At Large	6/30/2019
Seven	Siobhan Burke	SE/SW Portland	6/30/2019

<sup>\*</sup>Michael Durrow served through May 2018.

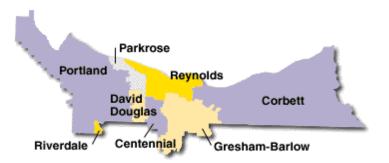
#### Administration

Samuel Breyer	Superintendent
Sascha Perrins	Assistant Superintendent
Sean Woodard	Director, Human Resource Service
Laura Conroy	Director, Strategic Engagement

#### Geography and Population

The Multnomah ESD is the second-largest education service district in Oregon. The eight school districts (referred to as "component districts") in MESD's region are diverse and include inner city, suburban and rural schools.

#### **MESD Component Districts**



	N.	IESD Eight Co	mponent Districts		
	Total	Total		Total	Total
District	Schools	Enrollment	District	Schools	Enrollment
Centennial	13	6,215	Parkrose	7	3,198
Corbett	1	1,235	Portland	106	48,650
David Douglas	15	10,420	Reynolds	20	11,276
Gresham-Barlow	22	12,044	Riverdale	2	639

Source: ODE Fall Membership Report 2017/18, http://www.oregon.gov/ode/reports-and-data/students

Within these districts are 191 schools with more than 93,000 students over a geographic area that stretches from Portland's west hills to the foothills of the Cascades, and from the Columbia River on the north to the Clackamas County line on the south. An estimated population of 760,000 live within the Multnomah ESD boundary which includes Multnomah County and extends into Clackamas and Washington counties along school district boundaries.

#### Services Provided (Local Service Plan)

Every Oregon ESD, working with their component school districts, must annually develop a Local Service Plan which determines how the State School Funds (SSF) will be used. Ninety percent of the SSF revenue received by an ESD is subject to this process. The Local Service Plan determines programs and services that the ESD will offer its component districts for the following fiscal year. In accordance with Oregon Revised Statute 334.177, the remaining ten percent of the SSF revenue is used for the general operating costs of the ESD.

The Local Service Plan must include services from at least the following categories: special education, technology, and school improvement and administrative support. The plan must also include any "entrepreneurial services" that the ESD intends to offer to any entity that is not a component school district either outside of the ESD boundary or inside the ESD boundary.

Under the Resolution Process, at least two-thirds of the school districts in an ESD, representing more than one-half of the student population, must approve the Local Service Plan.

MESD provides the following services to its component school districts:

**Student Services - Special Education** provides services to the component districts as well as to districts outside of Multnomah County. Special education partners with community organizations and the component districts to ensure that every child with a disability is provided the best educational opportunities available.

**Student Services - School Health** provides and coordinates specialized services that support the educational experience for students enrolled in our component districts as well as some Clackamas County districts. The department works to ensure that all areas of health are supported for our students' physical, emotional and mental well-being. Together a connection is formed between health and education.

Instructional Services provides instruction for students enrolled in regional programs, instructional support for schools, and professional development for educators on a variety of topics. These programs offer a variety of enrichment and enhancement opportunities which complement instruction within the component districts as well as to several districts outside of Multnomah County. Students in the District's educational programs receive comprehensive educational support, social services, career training, college assistance, environmental education, and specialized education services. These programs emphasize compassion for others, nonviolent ways of settling disputes, resiliency to handle life's challenges, and preparation for college, work, parenthood and civic responsibility.

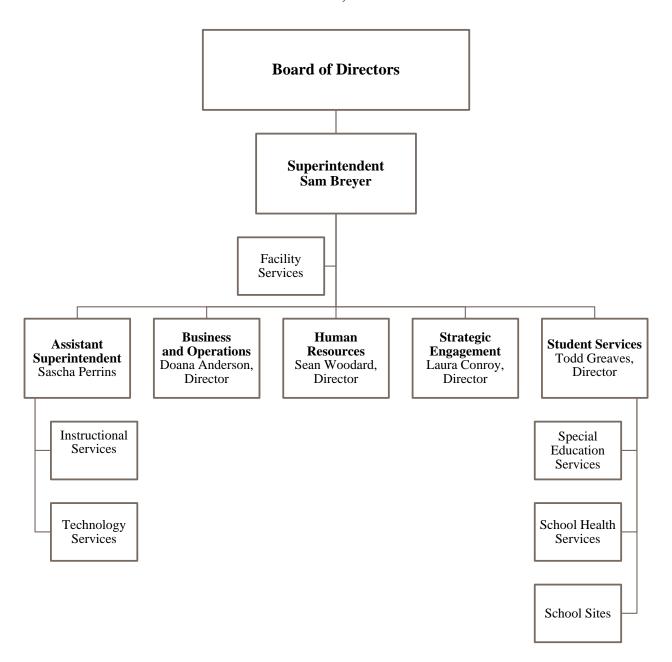
**Technology Services** provides services both to the component districts through resolution and contracted services as well as internally to the District. The goal of Technology Services is to deliver administrative

computer technology and support designed to increase the component district's efficiency and improve internal and external communications. The services fall into four categories: Student Information Services, Business Systems Support, Network Services, and Internal Agency Support.

Administrative and Support Services provides services for component school districts, including but not limited to services designed to consolidate component school district business functions, liaison services between the Department of Education and component school districts, registration of children being taught by private teachers, parents or legal guardians pursuant to ORS 339.035, and substitute teacher registration and administration. Other support services include home school registration and courier services.

#### **Multnomah Education Service District**

# 2018-19 Organization Chart June 14, 2018



#### **Financial Structure**

The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. A budget is prepared and legally adopted for each governmental fund type on the modified accrual basis of accounting in the main program categories required by the Oregon Local Budget Law. The District uses the following fund types:

#### **Budgetary Funds:**

**General Fund** - accounts for the general operating costs of the District and provides support services to other funds. For accounting purposes, the District appropriates expenditures in three funds: the *Operating Fund* (6), the *Risk Management and Reserve Fund* (7), and the *Facilities and Equipment Reserve Fund* (4) that was formerly the Facilities Acquisition and Improvement Fund prior to FY 2015-16.

**Special Revenue Funds** – these funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The MESD has two special revenue funds: the *Resolution Services Fund* (1) and the *Contracted Services Fund* (2).

**Debt Service Fund** (3) - accounts for the payment and interest on the Limited Tax Pension Obligation (PERS) bonds and the 2004 Refunding General Obligation bonds.

#### **Non-Governmental Fund:**

**Fiduciary Fund** – serves as a pass-through for assets held in trustee capacity for others and not used to support the District's own programs. The *Agency Pass-Through Fund* (5) is used for E-Rate revenue which is recorded as a liability and passed on to component Districts. The MESD is not required to budget resources and expenditures for this fund under Oregon Administrative Rule 150-294.388 (1)-(A), section 3.

More information about the specific funds can be found in the Fund Financial Summaries and the Glossary.

#### **Budget Process**

The District is required by the State of Oregon to adopt an annual budget for all funds subject to the requirements of Local Budget Law as outlined in the 2011 Oregon Revised Statutes 297.405 to 297.555 and 297.990. The budget for each individual fund is a plan for the financial operations to be conducted during the coming fiscal year and is adopted annually, prior to July 1, by the Board after certification by the Multnomah County Tax Supervising and Conservation Commission (TSCC). The budget also provides the authority to levy property taxes. After adoption, the budget may be amended through procedures specified in State statute and Board policy.

For each fund, the expenditures are appropriated by the following major functions:

- Instruction
- Enterprise & Community Services
- Debt Service
- Fund Transfers

- Support Services
- Facilities Acquisitions & Construction
- Other Uses (Transit Payments)
- Contingencies

Appropriations may not legally be over-expended, except in the case of grant receipts which could not be reasonably estimated at the time the budget was adopted. Department directors may realign appropriation within a major function; however, transfers between major functions, even within the same fund, require Board approval. Appropriations lapse at the end of each fiscal year.

#### **Budget Committee**

The Budget Committee consists of the seven members of the MESD Board, along with an equal number of representatives, plus one, who are appointed by the MESD Board from among applicant members of component district boards or designees of component district boards. To be eligible for appointment, the appointive member must 1) live and be registered to vote in the district, and 2) not be an officer, agent or employee of the ESD. Members are appointed for three-year terms and may be reappointed for as many consecutive terms as deemed appropriate.

The Superintendent is designated as budget officer and he/she or designee prepares the budget document and submits it to the Budget Committee for approval before presentation to the Board and the TSCC. Activities for all funds are included in the annual appropriated budget.

The District begins its budgeting process by appointing Budget Committee members. Beginning in January, budget recommendations are developed by management and presented to the Budget Committee as the Proposed Budget in the spring. The Budget Committee meets, evaluates and approves the budget document at least 30 days prior to the scheduled TSCC public hearing. Public notices of the budget hearing are generally published in April, and the hearing is held in May. The budget is adopted, appropriations are made and the tax levy is declared no later than June 30.

#### Multnomah Education Service District Current Budget Committee

<b>Budget Committee Member</b>	Representing	Term Expires
Jessica Arzate	MESD Board Member	June 30, 2021
Mary Botkin	MESD Board Member	June 30, 2021
Siobhan Burke	MESD Board Member	June 30, 2019
Kristin Cornuelle	MESD Board Member	June 30, 2019
Michael Durrow	MESD Board Member	June 30, 2019
Susie Jones	MESD Board Member	June 30, 2021
Helen Ying	MESD Board Member	June 30, 2021
Ernie Butenschoen	Centennial School District	June 30, 2020
Marguerite Perry	Corbett School District	June 30, 2020
Unfilled	David Douglas School District	N/A
John Hartsock	Gresham-Barlow School District	June 30, 2020
Dave Carter	Parkrose School District	June 30, 2020
Emily Courtnage	Portland Public School District	June 30, 2020
Rachel Hopper	Reynolds School District	June 30, 2018
Paul Spellman	Riverdale School District	June 30, 2020

#### 2018-2019 Budget Calendar

January to March	MESD management develops proposed budget
	MESD Board appoints Budget Committee members
April 3, 2018	Budget Committee orientation
April 10, 2018	Proposed budget and budget message presentation
	Budget Committee approves budget and tax levy
April 18 & 24, 2018	Budget Committee work sessions, if needed
	The Budget Committee approved the budget on April 10, 2018
May 15, 2018	TSCC public hearing and budget certification (ORS 294.430)
June 19, 2018	MESD Board adopts budget and certifies tax levy (ORS 294.435)

#### **Supplemental Adjustments**

Unexpected additional resources or reductions may be added to the budget through the use of a supplemental budget and appropriation resolution. Adjustments less than 10% of the fund's original budget may be adopted by the Board at a regular meeting. A supplemental budget greater than 10% of the fund's original budget requires hearings before the public, public notices and approval by the Board. Original and supplemental budgets may be modified by the use of appropriation transfers between the levels of control (major function levels). Such transfers require approval by the Board.

# **Consolidated Schedules**

This section includes three combining statements each displaying the agency's six budgetary funds in separate columns. The Fund Summary displays all the resources and requirements of the agency. The Revenue Detail expands on the revenue section of the previous Fund Summary report. In the same way, the Expenditure Summary expands on the expenditure line. It shows three different perspectives including expenditures by department, by function and lastly by major category. The next report describes the District's interfund transfers and overhead charges. The final reports in the section display the full-time equivalent positions and actual positions by division within each department as well as by major function.

Combining Fund Summary- Budgetary Funds

Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Fund Summary- Budgetary Funds

	Program Funds	Funds	S	Support Funds			
	Resolution Services	Contracted Services	Operating	Debt Service	Facilities & Equipment Reserve	Risk Management Reserve	Total
Resources Beginning Fund Balance	2,200,000	2,600,000	3,100,000		1,086,000	540,000	9,526,000
Revenues							
Property Taxes State School Fund	33,534,000 8,232,703						33,534,000 8,232,703
Local Sources State Sources	17,500	13,885,506	5,664		40,000		13,948,670
Federal Sources		1,823,157					1,823,157
Investment Earnings		0	175,000	15,000			190,000
Sales of Goods & Services Other Revenues	245,697	9,122 151,297	325,140				9,122 722,134
Services to Other Funds				3,053,266		853,536	3,906,802
Total Revenues	42,069,900	22,809,588	505,804	3,068,266	40,000	853,536	69,347,094
Transfers In & Overhead Revenues							
Overhead Revenues			761,828		4		761,828
From Resolution Services From Operating			4,176,670		130,000 $242,100$		4,306,670 $242,100$
Total Transfers In/Overhead			4,938,498		372,100		5,310,598
TOTAL RESOURCES	44,269,900	25,409,588	8,544,302	3,068,266	1,498,100	1,393,536	84,183,692
Requirements							
Total Expenditures	39,306,029	21,879,617	5,147,899	3,068,266	520,800	873,391	70,796,002
Transfers Out & Overhead Charges							
Overhead Charges To Facilities & Fouin Reserve	130 000	761,828	242 100				761,828
To Operating	4,176,670		1				4,176,670
Total Transfers Out/Overhead	4,306,670	761,828	242,100				5,310,598
Contingency	657,201	2,768,143	54,303		477,300	95,145	4,052,092
<b>Ending Fund Balance</b>			3,100,000		500,000	425,000	4,025,000
TOTAL REQUIREMENTS	44,269,900	25,409,588	8,544,302	3,068,266	1,498,100	1,393,536	84,183,692

Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Revenue Detail- Budgetary Funds

)	Program Funds	Funds	<b>9</b> 1	Support Funds	S		
	Resolution Services	Contracted Services	Operating	Debt Service	Facilities Acquisition & Improvements	Risk Management Reserve	Total
Property Taxes							
Current Year Taxes Prior Year Taxes Penalties & Interest Taxes	33,000,000 523,000 11,000						33,000,000 523,000 11,000
Total Property Taxes	33,534,000						33,534,000
State School Fund							
State School Support Fund	8,232,703						8,232,703
Total State School Fund	8,232,703						8,232,703
Local Sources							
Services to Component LEAs Revenue From Non-Comp LEAs	17,500	10,733,663 3,151,843	5,664		66.00		10,756,827 3,151,843
Total Local Sources	17,500	13,885,506	5,664		40,000		13,948,670
State Sources							
Other Restricted Grants In Aid	70,000	386,562					386,562
ODE Contract Revenue	10000	6,553,944					6,553,944
Total State Sources	40,000	6,940,506					6,980,506
Federal Sources							
Medicaid SBHS Revenue		160,000					160,000
Restricted Revenue From Fed		260,760					260,760
Title I Revenue		943,023					943,023
Natnl School Lunch Program Rev		181,645					181,645
Vocational Education		65,520					65,520
IDEA Revenue Title II Revenue		133,955					133,955 78 254
Total Federal Sources		1,823,157					1,823,157

Combining Revenue Detail- Budgetary Funds

Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Revenue Detail- Budgetary Funds

0	Program Funds	Funds	S	Support Funds			
	Resolution Services	Contracted Services	Operating	Debt Service	Facilities Acquisition & Improvements	Risk Management Reserve	Total
Investment Earnings							
Interest on Investments			175,000	15,000			190,000
Total Investment Earnings			175,000	15,000			190,000
Sales of Goods & Services							
Special Function Revenue		7,622					7,622
Sales To Component LEAs		1,500					1,500
Total Sales of Goods & Services		9,122					9,122
Other Revenues							
TSPC PDC Fees		10,000	7,000				17,000
Rental/Lease Income			23,940				23,940
Contributions		25,574					25,574
Fees - Non-Component Districts			270,000				270,000
Miscellaneous Revenue	30	10,500	24,200				34,730
Revenue From Non-LEAs	19,462	73,000					92,462
Allocated MAC Reven	209,041						209,041
Restricted-Intermediate Source	17,164	32,223					49,387
Total Other Revenues	245,697	151,297	325,140				722,134
Services to Other Funds							
Services To Other Funds				3,053,266		853,536	3,906,802
Total Services to Other Funds				3,053,266		853,536	3,906,802
Total Revenues	42,069,900	22,809,588	505,804	3,068,266	40,000	853,536	69,347,094

Combining Expenditure Summary- Budgetary Funds

Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Expenditure Summary- Budgetary Funds

'	Program Funds	Funds	Ś	Support Funds			
	Resolution Services	Contracted Services	Operating	Debt Service	Facilities & Equipment Reserve	Risk Management Reserve	Total
By Department Administration Facilities Services	80,785	280,000	1,229,183		075 800		1,309,968
Business Services Human Resources	12,901,000 24,400		883,609 975,405			863,502 9,889	14,648,111
Technology Services Special Education Services School Health Services	3,321,169 9,299,956 8,828,398	792,506 7,689,795 2,996,799	1,059,749 199,293 84,443		245,000		5,418,424 17,189,044 11,909,640
Instructional Services Debt Services	4,811,134	10,120,517	716,66	3,068,266			14,987,568 3,068,26 <u>6</u>
Total Expenditures by Department	39,306,029	21,879,617	5,147,899	3,068,266	520,800	873,391	70,796,002
By Function Instruction Support Services Futerwise & Community Services	8,164,962 18,001,029	11,429,018 9,228,893	5,147,899		515,800	873,391	19,593,980 33,767,012
Enterprise & Community Service Facilities Acq. & Construction Other Uses Debt Service	12,900,000	280,000		3,068,266	5,000		1,181,744 285,000 12,900,000 3,068,266
Total Expenditures by Function	39,306,029	21,879,617	5,147,899	3,068,266	520,800	873,391	70,796,002
By Category Salaries Associated Payroll Costs Purchased Services Supplies and Materials Capital Outlay Debt Service	14,702,615 8,757,180 2,425,711 507,121 13,402	11,277,456 6,582,919 2,361,045 1,378,197 280,000	2,904,829 1,555,176 438,744 224,150 25,000	3,068,266	350,800	111,097 58,171 677,218 26,905	28,995,997 16,953,446 6,253,518 2,136,373 488,402 3,068,266
Total Expenditures by Category –	39,306,029	21,879,617	5,147,899	3,068,266	520,800	873,391	70,796,002

# Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Interfund Transfers and Overhead Charges

From Fund	To Fund	Amount
<b>Resolution Services</b>	To Facilities & Equip Reserve	130,000
This amount is being set aside to necessary to serve the needs of	fund the future replacement of computer hardware the component districts.	
<b>Resolution Services</b>	To Operating	4,176,670
received (Property Taxes and Sta	sed Statute 334.177, a maximum of 10% of local revenues ate School Fund) are transferred to the Operating fund to by the Agency in support of services provided through the	
<b>Contracted Services</b>	Operating	761,828
A maximum 10% surcharge in the Fund as overhead revenue to parendered.	e Contracted Services Fund is credited to the Operating y for costs incurred by the agency in support of services	
Operating	To Facilities & Equip Reserve	242,100
This amount funds current and fundamental Agency's facilities and equipment	ture repairs, replacement, and improvements of the t.	
	Total Interfund Transfers and Overhead Charges	5,310,598

Multnomah Education Service District 2018 - 2019 Fiscal Year Draft Adopted Budget Total Requirements by Fund and Function - All Budgetary Funds

	Progran	Program Funds		Suppor	Support Funds		
					Facilities &	Risk	
	Resolution	Contracted			Equipment	Management	
	Services	Services	Operating	Debt Service	Reserve	Reserve	Total
Requirements by Function							
1000 Instruction*	\$ 8,164,962	\$ 11,915,331	€	· •	8	· <del>\$</del>	\$ 20,080,293
2000 Support Services*	18,001,029	9,490,408	5,147,899	ı	515,800	873,391	34,028,527
3000 Enterprise & Community Services*	240,038	941,706	ı	ı	ı	ı	1,181,744
4000 Facilities Acquisition & Improvements	1	294,000	ı	ı	5,000	1	299,000
5000 Other Uses	12,900,000	ı	ı	ı	ı	ı	12,900,000
5100 Debt Service	ı	1	ı	3,068,266	ı	ı	3,068,266
5200 Transfers Out	4,306,670	1	242,100	ı	1	1	4,548,770
6000 Contingencies	657,201	2,768,143	54,303	ı	477,300	95,145	4,052,092
Total Appropriations	44,269,900	25,409,588	5,444,302	3,068,266	998,100	968,536	80,158,692
7000 Unappropriated Ending Balance	1	1	3,100,000	1	500,000	425,000	4,025,000
Total Requirements	44,269,900	25,409,588	8,544,302	3,068,266	1,498,100	1,393,536	84,183,692

\* For the purpose of this report, indirect overhead charges in the Contracted Services Fund is included as a requirement of the appropriate function. Other reports within the budget document show overhead charges in the Transfers Out and Overhead Charges section.

# Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining FTE Summary- All Funds

	Progran	n Funds	Suppor	t Funds	
	Resolution Services	Contracted Services	Operating	Risk Management Reserve	Total
Full-Time Equivalent (FTE) by Depart	ment And Divis	ion			
Administration					
Administration Communication Services	1.00		3.00 2.52		4.00 2.52
Total Administration	1.00		5.52		6.52
Facilities Services					
Facility Services Transportation Services	.50		12.00 1.02		12.00 1.52
<b>Total Facilities Services</b>	.50		13.02		13.52
Business Services					
Business Services Admin Fiscal Services			1.00 7.00	1.00	1.00 8.00
<b>Total Business Services</b>	_		8.00	1.00	9.00
Human Resources					
Human Resources			8.00		8.00
<b>Total Human Resources</b>			8.00		8.00
Technology Services					
Student Applications Business Applications Infrastructure Services Internal Agency Support Application Development	14.00 2.83	3.18	1.52 6.41		14.00 1.52 2.83 6.41 3.18
Support Services  Total Technology Services	16.83	3.69 <b>6.87</b>	7.93		3.69 <b>31.63</b>
	10.03		1.93		31.03
Special Education Services					
Special Education Related Services Arata Creek	79.65 6.42 35.58	45.04 18.58 34.78	1.00		125.69 25.00 70.36
Total Special Education Services	121.65	98.40	1.00		221.05
School Health Services					
Health Services	108.83	22.16	13.91		144.90
<b>Total School Health Services</b>	108.83	22.16	13.91		144.90

# Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining FTE Summary- All Funds

	Progran	n Funds	Suppor		
	Resolution Services	Contracted Services	Operating	Risk Management Reserve	Total
Instructional Services					
Instructional Services	.70		.55		1.25
Curriculum & Instruction	4.25	3.00			7.25
Outdoor School	7.08	6.57			13.65
LTCT and Hospital		31.07			31.07
Helensview	18.14	7.92			26.06
Youth Correction Education	3.46	26.86			30.32
Alternative Pathways		2.50			2.50
Migrant Education		5.43			5.43
<b>Total Instructional Services</b>	33.63	83.35	.55		117.53
Total FTE	282.44	210.78	57.93	1.00	552.15
Full-Time Equivalent (FTE) by Funct	tion				
Instruction	108.38	138.05			246.43
Support Services	174.06	72.73	57.93	1.00	305.72
Enterprise & Community Service					
Total FTE	282.44	210.78	57.93	1.00	552.15

# Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Position Summary- All Funds

	Progran	n Funds	Suppor	t Funds	
	Resolution Services	Contracted Services	Operating	Risk Management Reserve	Total
Positions by Department And Division					
Administration					
Administration Communication Services	1.00		3.00 2.53		4.00 2.53
Total Administration	1.00		5.53		6.53
Facilities Services					
Facility Services Transportation Services	.50		12.00 1.50		12.00 2.00
<b>Total Facilities Services</b>	.50		13.50		14.00
<b>Business Services</b>					
Business Services Admin Fiscal Services			1.00 7.00	1.00	1.00 8.00
<b>Total Business Services</b>			8.00	1.00	9.00
Human Resources					
Human Resources			8.00		8.00
<b>Total Human Resources</b>			8.00		8.00
<b>Technology Services</b>					
Student Applications Business Applications Infrastructure Services Internal Agency Support Application Development Support Services	14.00 2.83	3.18 4.06	1.52 6.41		14.00 1.52 2.83 6.41 3.18 4.06
<b>Total Technology Services</b>	16.83	7.24	7.93		32.00
Special Education Services					
Special Education Related Services Arata Creek	87.90 9.06 38.40	49.54 20.95 37.60	1.00		138.44 30.01 76.00
<b>Total Special Education Services</b>	135.36	108.09	1.00		244.45
School Health Services					
Health Services	130.60	23.40	14.75		168.75
<b>Total School Health Services</b>	130.60	23.40	14.75		168.75

# Multnomah Education Service District 2018 - 2019 Fiscal Year Adopted Budget Combining Position Summary- All Funds

	Progran	n Funds	Suppor	t Funds	
	Resolution Services	Contracted Services	Operating	Risk Management Reserve	Total
Instructional Services					
Instructional Services	.70		.55		1.25
Curriculum & Instruction	5.15	3.50			8.65
Outdoor School	7.17	6.64			13.81
LTCT and Hospital		35.24			35.24
Helensview	19.44	8.45			27.89
Youth Correction Education	3.58	28.85			32.43
Alternative Pathways		3.00			3.00
Migrant Education		6.00			6.00
<b>Total Instructional Services</b>	36.04	91.68	.55		128.27
<b>Total Positions</b>	320.33	230.41	59.26	1.00	611.00
Positions by Function					
Instruction	119.98	154.13			274.11
Support Services	200.35	76.28	59.26	1.00	336.89
Enterprise & Community Service					
<b>Total Positions</b>	320.33	230.41	59.26	1.00	611.00



# **Fund Financial Summaries**

The first statement in this section combines all funds and compares the previous two years actual amounts, the current year revised budget, the 2018-19 proposed budget, the 2018-19 approved budget and the 2018-19 adopted budget. The 2018-19 Adopted Budget column ties to the total column in the Combining Fund Summary report. Following this statement is a series of reports showing each fund separately but showing the same columns as the combined summary for comparative purposes. Each of these statements summarizes both resources and requirements.

# Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Combined Fund Summary- All Budgetary Funds

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
Beginning Fund Balance	11,151,902	11,009,683	9,264,833	9,326,000	9,326,000	9,526,000
Revenues						_
Property Taxes	29,673,252	30,858,755	32,393,000	33,534,000	33,534,000	33,534,000
State School Fund	8,594,610	8,028,445	9,493,746	8,176,623	8,176,623	8,232,703
Local Sources	7,235,200	8,050,999	12,931,631	13,750,911	13,750,911	13,948,670
State Sources	8,864,457	8,886,988	6,638,977	7,052,359	7,052,359	6,980,506
Federal Sources	2,335,938	2,090,988	1,904,852	1,887,784	1,887,784	1,823,157
Investment Earnings	82,524	140,582	165,000	165,000	165,000	190,000
Sales of Goods & Services	6,149	1,116	9,122	9,122	9,122	9,122
Other Revenues	1,712,298	1,403,381	855,802	791,880	791,880	722,134
Services to Other Funds	3,262,222	3,532,685	3,623,042	3,906,802	3,906,802	3,906,802
<b>Total Revenues</b>	61,766,650	62,993,939	68,015,172	69,274,481	69,274,481	69,347,094
Transfers In & Overhead Revenues					_	
Overhead Revenues	1,152,251	897,565	761,462	784,625	784,625	761,828
From Resolution Services	3,946,786	4,018,720	4,320,675	4,301,062	4,301,062	4,306,670
From Contract Services	316,028	437,625	104,548	.,001,002	.,001,002	.,000,070
From Operating	628,498	559,500	757,509	242,100	242,100	242,100
From Risk Mgmt Reserve	22,778	,	, , , , , , , , , , , , , , , , , , , ,	,	,	,
Total Transfers In/Overhead	6,066,341	5,913,410	5,944,194	5,327,787	5,327,787	5,310,598
TOTAL RESOURCES	78,984,893	79,917,032	83,224,199	83,928,268	83,928,268	84,183,692
Requirements					_	_
<b>Total Expenditures</b>	61,908,866	64,738,769	67,795,217	69,041,579	69,041,579	70,796,002
Transfers Out & Overhead Charges	S					
Overhead Charges	1,152,254	897,567	761,462	784,625	784,625	761,828
To Contract Services	, ,	,	268,500	,	,	,
To Debt Service	538,498	519,500	,			
To Facilities & Equip Reserve	468,470	421,346	723,557	372,100	372,100	372,100
To Operating	3,907,122	4,074,999	4,190,675	4,171,062	4,171,062	4,176,670
Total Transfers Out/Overhead	6,066,344	5,913,412	5,944,194	5,327,787	5,327,787	5,310,598
Contingency			5,604,788	5,266,602	5,266,602	4,052,092
Total Budget	67,975,210	70,652,181	79,344,199	79,635,968	79,635,968	80,158,692
<b>Ending Fund Balance</b>	11,009,683	9,264,851	3,880,000	4,292,300	4,292,300	4,025,000
TOTAL REQUIREMENTS	78,984,893	79,917,032	83,224,199	83,928,268	83,928,268	84,183,692
_						

# Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Combined Fund Summary- All Budgetary Funds

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Department						
Administration	873,614	760,327	1,013,982	1,208,884	1,208,884	1,309,968
Facilities Services	1,239,983	1,107,426	919,718	1,215,491	1,215,491	1,255,287
Business Services	15,927,831	15,995,094	16,042,620	14,033,220	14,033,220	14,648,111
Human Resources	761,254	718,370	1,021,299	1,009,735	1,009,735	1,009,694
Technology Services	8,327,601	7,074,344	4,998,931	5,134,036	5,134,036	5,418,424
Special Education Services	11,109,043	13,242,430	16,176,932	16,859,167	16,859,167	17,189,044
School Health Services	9,298,119	9,299,991	11,062,495	11,868,233	11,868,233	11,909,640
Instructional Services	11,193,424	13,246,267	13,639,158	14,644,547	14,644,547	14,987,568
Debt Services	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Total Expenditures by Department_	61,908,866	64,738,769	67,795,217	69,041,579	69,041,579	70,796,002
By Function						
Instruction	13,171,397	16,034,715	18,001,468	19,751,761	19,751,761	19,593,980
Support Services	26,117,313	27,908,976	31,264,058	32,608,081	32,608,081	33,767,012
Enterprise & Community Service	5,083,295	3,071,506	1,109,009	1,023,471	1,023,471	1,181,744
Facilities Acq. & Construction	36,782		140,600	305,000	305,000	285,000
Other Uses	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
Debt Service	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
<b>Total Expenditures by Function</b>	61,908,866	64,738,769	67,795,217	69,041,579	69,041,579	70,796,002
By Category						_
Salaries	21,845,882	24,311,769	26,970,244	28,645,202	28,645,202	28,995,997
Associated Payroll Costs	11,062,443	12,510,177	14,762,834	16,788,039	16,788,039	16,953,446
Purchased Services	9,909,847	7,882,486	6,369,504	5,963,735	5,963,735	6,253,518
Supplies and Materials	1,483,644	1,865,199	2,149,626	1,806,035	1,806,035	2,136,373
Capital Outlay	106,971	259,850	262,927	485,302	485,302	488,402
Debt Service	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Transfers		185,716				
Transit Payments	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
Total Expenditures by Category _	61,908,866	64,738,769	67,795,217	69,041,579	69,041,579	70,796,002
FTE SUMMARY By Fund						
D <sub>j</sub> I unu						
1 Resolution Services	217.32	257.89	280.63	278.26	278.26	282.44
2 Contracted Services	147.49	164.21	204.07	215.57	215.57	210.78
6 Operating	42.08	44.07	46.79	46.76	46.76	57.93
7 Risk Management Reserve _	1.00	1.00	1.00	1.00	1.00	1.00
Total Number of FTE _	407.89	467.17	532.49	541.59	541.59	552.15

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget

#### 1- Resolution Services Fund Summary

The Resolution Services Fund accounts for the various programs provided to the component districts as specified by the resolutions. The major sources of revenues for this fund come exclusively from local property taxes and the State School Fund. In accordance with Oregon Revised Statute 334.177, a maximum of 10% of these revenues are transferred to the Operating Fund and used to pay for the general operating costs of the agency. The remaining 90% is apportioned to the eight component school districts according to extended average daily membership weighted (ADMw).

	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
<b>Beginning Fund Balance</b>	1,795,340	3,174,207	3,086,043	2,000,000	2,000,000	2,200,000
Revenues						
Current Year Taxes	29,088,476	30,331,171	31,866,000	33,000,000	33,000,000	33,000,000
Prior Year Taxes	565,251	516,335	510,000	523,000	523,000	523,000
Tax Title Fund Receipts	12,168					
Penalties & Interest Taxes	7,357	11,249	17,000	11,000	11,000	11,000
State School Support Fund	8,594,610	8,028,445	9,493,746	8,176,623	8,176,623	8,232,703
Services to Component LEAs	33,086	22,435	16,500	17,500	17,500	17,500
Revenue From Non-Comp LEAs		26,045				
E-Rate Revenue	12,004	302				
Other State Revenue						40,000
Medicaid SBHS Revenue	76,073	86,523				
IDEA Revenue	473					
Contributions	1,738	6,893				
Recovery of Pr Yr Expenditures	311,744	82,142				
Miscellaneous Revenue	2,605	2,025	30	30	30	30
Revenue From Non-LEAs	40,612	38,891	19,462	19,462	19,462	19,462
Allocated MAC Reven		163,112	175,656	208,926	208,926	209,041
Restricted-Intermediate Source	401,372	361,976	164,610	17,164	17,164	17,164
Total Revenues	39,147,569	39,677,544	42,263,004	41,973,705	41,973,705	42,069,900
Transfers In						
Total Transfers In						
TOTAL RESOURCES	40,942,909	42,851,751	45,349,047	43,973,705	43,973,705	44,269,900
Requirements						
<b>Total Expenditures</b>	33,821,916	35,746,988	38,824,890	37,871,997	37,871,997	39,306,029
Transfers Out						
To Facilities & Equip Reserves	120,000	130,000	130,000	130,000	130,000	130,000
To Operating Funds	3,826,786	3,888,720	4,190,675	4,171,062	4,171,062	4,176,670
Total Transfers Out	3,946,786	4,018,720	4,320,675	4,301,062	4,301,062	4,306,670
Contingency			2,203,482	1,800,646	1,800,646	657,201
Total Budget	37,768,702	39,765,708	45,349,047	43,973,705	43,973,705	44,269,900
Ending Fund Balance	3,174,207	3,086,043				
TOTAL REQUIREMENTS	40,942,909	42,851,751	45,349,047	43,973,705	43,973,705	44,269,900
<del>-</del>						

## 1- Resolution Services Fund Summary

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Department						
Administration	2,486	2,480	80,762	80,449	80,449	80,785
Facilities Services	35,341	36,829	40,064	39,182	39,182	39,187
Business Services	14,322,082	14,448,971	14,370,500	12,286,000	12,286,000	12,901,000
Human Resources		11,172	24,400	24,400	24,400	24,400
Technology Services	2,836,873	3,041,873	3,051,948	3,130,858	3,130,858	3,321,169
Special Education Services	6,736,555	7,858,822	9,036,068	8,971,192	8,971,192	9,299,956
School Health Services	6,442,128	6,785,241	8,160,905	8,669,234	8,669,234	8,828,398
Instructional Services	3,446,451	3,561,600	4,060,243	4,670,682	4,670,682	4,811,134
Total Expenditures by Department_	33,821,916	35,746,988	38,824,890	37,871,997	37,871,997	39,306,029
By Function						
Instruction	5,827,845	6,651,973	7,311,165	7,742,702	7,742,702	8,164,962
Support Services	13,314,502	14,533,850	16,828,606	17,563,255	17,563,255	18,001,029
Enterprise & Community Service	357,487	132,113	325,119	281,040	281,040	240,038
Other Uses	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
Total Expenditures by Function	33,821,916	35,746,988	38,824,890	37,871,997	37,871,997	39,306,029
By Category						
Salaries	10,285,350	12,158,057	13,461,050	14,304,137	14,304,137	14,702,615
Associated Payroll Costs	5,749,417	6,545,874	7,575,330	8,488,515	8,488,515	8,757,180
Purchased Services	2,958,858	2,078,438	2,759,891	2,275,112	2,275,112	2,425,711
Supplies and Materials	506,209	482,756	649,592	505,831	505,831	507,121
Capital Outlay		52,811	19,027	13,402	13,402	13,402
Transit Payments	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
Total Expenditures by Category	33,821,916	35,746,988	38,824,890	37,871,997	37,871,997	39,306,029

### 2- Contracted Services Fund Summary

The Contracted Services Fund accounts for activities carried on for the benefit of participating local school districts, as well as food dispensing programs. The fund is self-supporting through grants and other reimbursements, mainly from the state and participating school districts. A maximum surcharge of 10% is added to the cost of services from this fund in order to cover the operating costs of the agency. Where grants specify a different overhead rate the lower rate is applied.

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
Beginning Fund Balance	4,365,467	3,130,938	1,444,463	2,600,000	2,600,000	2,600,000
Revenues						
Services to Component LEAs	7,111,458	5,888,064	9,924,211	10,994,581	10,994,581	10,733,663
Revenue From Non-Comp LEAs	3,013	2,048,808	2,912,086	2,657,331	2,657,331	3,151,843
E-Rate Revenue	19,983	329	, ,	, ,	, ,	, ,
SSF School Lunch Match	1,974	2,292				
Other Restricted Grants In Aid	51,965	199,728	152,186	332,744	332,744	386,562
Other State Revenue	3,868,626	2,037,967				
ODE Contract Revenue	4,941,600	6,639,657	6,486,791	6,719,615	6,719,615	6,553,944
Medicaid Admin Claiming Rev	75,329	199,669				
Medicaid SBHS Revenue	790,434	613,365	150,000	160,000	160,000	160,000
Restricted Revenue From Fed	222,428	235,425	285,634	260,760	260,760	260,760
Title I Revenue	487,648	609,617	922,506	971,950	971,950	943,023
Natnl School Lunch Program Rev	168,824	164,843	165,000	164,815	164,815	181,645
Vocational Education		43,343	106,568	83,432	83,432	65,520
IDEA Revenue	225,120	122,862	145,555	126,224	126,224	133,955
Title II Revenue	1,500	10,073	129,589	120,603	120,603	78,254
Perkins Grant (84.048)	6,749	5,268				
LAUNCH Grant	269,761					
Sale of Meals-Reimb Programs	2,957	100				
Sale of Meals-NonReimb Program	370					
Special Function Revenue	2,635	957	7,622	7,622	7,622	7,622
Sales To Component LEAs	187	59	1,500	1,500	1,500	1,500
TSPC PDC Fees	3,108	5,800	10,000	10,000	10,000	10,000
Community Yoga Class Donations	739	978				
Community Workshop Fees	270					
Contributions	179,907	108,970	70,411	100,163	100,163	25,574
Recovery of Pr Yr Expenditures	18,559	471				
Miscellaneous Revenue	25,397	4,220	12,300	11,300	11,300	10,500
Revenue From Non-LEAs	128,720	219,651	73,000	73,000	73,000	73,000
Allocated MAC Reven		(163,113)				
Conference Fees	480					
Restricted-Intermediate Source	235,649	283,669	100,924	31,695	31,695	32,223
Total Revenues	18,845,390	19,283,072	21,655,883	22,827,335	22,827,335	22,809,588
Transfers In						
From Operating Funds			268,500			
Total Transfers In			268,500			
TOTAL RESOURCES	23,210,857	22,414,010	23,368,846	25,427,335	25,427,335	25,409,588
Requirements —						
Total Expenditures	18,611,637	19,634,354	19,943,809	21,818,988	21,818,988	21,879,617

## **2- Contracted Services Fund Summary**

<u>-</u>	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Transfers Out						
Federal/State Indirect To Facilities & Equip Reserves To Operating Funds	1,152,254 258,470 57,558	897,567 251,346 186,279	761,462 104,548	784,625	784,625	761,828
<b>Total Transfers Out</b>	1,468,282	1,335,192	866,010	784,625	784,625	761,828
Contingency			2,559,027	2,823,722	2,823,722	2,768,143
Total Budget	20,079,919	20,969,546	23,368,846	25,427,335	25,427,335	25,409,588
Ending Fund Balance	3,130,938	1,444,464				
TOTAL REQUIREMENTS	23,210,857	22,414,010	23,368,846	25,427,335	25,427,335	25,409,588
EXPENDITURE PERSPECTIVES						
By Department						
Facilities Services Human Resources			5,600 35,469	300,000	300,000	280,000
Technology Services Special Education Services	4,208,627 4,277,718	2,691,887 5,234,698	796,264 6,951,749	792,487 7,694,029	792,487 7,694,029	792,506 7,689,795
School Health Services	2,585,429	2,251,035	2,819,596	3,114,535	3,114,535	2,996,799
Instructional Services	7,539,863	9,456,734	9,335,131	9,917,937	9,917,937	10,120,517
Total Expenditures by Department_	18,611,637	19,634,354	19,943,809	21,818,988	21,818,988	21,879,617
By Function						
Instruction Support Services Enterprise & Community Service Facilities Acq. & Construction	7,343,552 6,900,738 4,367,347	9,382,742 7,533,080 2,718,532	10,690,303 8,464,116 783,790 5,600	12,009,059 8,767,498 742,431 300,000	12,009,059 8,767,498 742,431 300,000	11,429,018 9,228,893 941,706 280,000
Total Expenditures by Function	18,611,637	19,634,354	19,943,809	21,818,988	21,818,988	21,879,617
By Category						
Salaries Associated Payroll Costs Purchased Services Supplies and Materials Capital Outlay Transfers  Total Expenditures by Category	8,929,563 4,030,983 4,839,090 778,835 33,166	9,365,857 4,577,468 4,258,804 1,234,689 11,820 185,716 19,634,354	10,649,423 5,659,922 2,337,071 1,295,493 1,900	11,456,121 6,770,995 2,229,823 1,060,149 301,900	11,456,121 6,770,995 2,229,823 1,060,149 301,900	11,277,456 6,582,919 2,361,045 1,378,197 280,000 21,879,617
Total Expenditures by Category –	10,011,03/	19,034,334	17,743,809		41,010,908	41,0/9,01/

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget 6- Operating Fund Summary

The Operating Fund accounts for the general operating costs of the agency. In accordance with Oregon Revised Statute 334.177, 10% of local revenues from the Resolution Services Fund are transferred to this fund. In addition, a maximum 10% surcharge in the Contracted Services Fund is credited to this fund as overhead revenue.

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
<b>Beginning Fund Balance</b>	2,908,751	3,050,700	3,077,601	3,100,000	3,100,000	3,100,000
Revenues						
Services to Component LEAs	5,500	14,160	38,834	41,499	41,499	5,664
Revenue From Non-Comp LEAs	3,300	5,000	36,634	41,499	41,499	5,004
E-Rate Revenue	24,472	17,964				
Other Restricted Grants In Aid	292	17,904				
IDEA Revenue	11,599					
Interest on Investments	74,497	126,850	150,000	150,000	150,000	175,000
Fingerprinting Service Revenue	5,020	5,079	175	130,000	130,000	175,000
TSPC PDC Fees	3,060	6,660	7,000	7,000	7,000	7,000
Testing Service Revenue	2,700	1,605	90	7,000	7,000	7,000
Rental/Lease Income	24,240	23,940	23,940	23,940	23,940	23,940
Contributions	(4,331)	5,764	23,510	23,510	23,510	23,710
Finger Printing	(100)	3,701				
Recovery of Pr Yr Expenditures	6,552	14,509				
Fees - Non-Component Districts	96,670	158,487	175,000	265,000	265,000	270,000
Miscellaneous Revenue	56,407	20,574	23,204	24,200	24,200	24,200
Total Revenues	306,578	400,592	418,243	511,639	511,639	505,804
_						
Transfers In						
Fees Charged to Grants	1,152,251	897,565	761,462	784,625	784,625	761,828
From Resolution Services Funds	3,826,786	3,888,720	4,190,675	4,171,062	4,171,062	4,176,670
From Contract Services Funds	57,557	186,279				
From Risk Management Funds	22,778					
Total Transfers In	5,059,372	4,972,564	4,952,137	4,955,687	4,955,687	4,938,498
TOTAL RESOURCES	8,274,701	8,423,856	8,447,981	8,567,326	8,567,326	8,544,302
Requirements —				<u> </u>		
Total Expenditures	4,595,503	4,786,755	4,549,262	4,888,094	4,888,094	5,147,899
Transfers Out	1,000,000	1,7 0 0,7 0 0	.,, ,_ 0_	1,000,02	1,000,05	2,217,055
To Contract Services Funds			268,500			
To Debt Service Funds	538,498	519,500	208,300			
To Facilities & Equip Reserves	90,000		480 000	242,100	242,100	242 100
• • • –		40,000	489,009			242,100
Total Transfers Out	628,498	559,500	757,509	242,100	242,100	242,100
Contingency			41,210	337,132	337,132	54,303
Total Budget	5,224,001	5,346,255	5,347,981	5,467,326	5,467,326	5,444,302
<b>Ending Fund Balance</b>	3,050,700	3,077,601	3,100,000	3,100,000	3,100,000	3,100,000
TOTAL REQUIREMENTS	8,274,701	8,423,856	8,447,981	8,567,326	8,567,326	8,544,302
<del>-</del>						

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget 6- Operating Fund Summary

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Department						
Administration	871,128	757,847	933,220	1,128,435	1,128,435	1,229,183
Facilities Services	437,048	580,059	344,166	600,509	600,509	660,300
Business Services	754,367	862,559	862,905	883,678	883,678	883,609
Human Resources	757,221	707,198	951,430	975,443	975,443	975,405
Technology Services	1,203,297	1,238,534	942,648	965,691	965,691	1,059,749
Special Education Services	94,770	148,910	189,115	193,946	193,946	199,293
School Health Services	270,562	263,715	81,994	84,464	84,464	84,443
Instructional Services	207,110	227,933	243,784	55,928	55,928	55,917
Total Expenditures by Department_	4,595,503	4,786,755	4,549,262	4,888,094	4,888,094	5,147,899
By Function						
Support Services	4,237,042	4,565,894	4,549,162	4,888,094	4,888,094	5,147,899
Enterprise & Community Service	358,461	220,861	100			
Total Expenditures by Function	4,595,503	4,786,755	4,549,262	4,888,094	4,888,094	5,147,899
By Category						
Salaries	2,535,114	2,683,323	2,750,451	2,773,847	2,773,847	2,904,829
Associated Payroll Costs	1,233,384	1,331,363	1,469,787	1,470,315	1,470,315	1,555,176
Purchased Services	672,333	527,999	151,388	430,782	430,782	438,744
Supplies and Materials	139,684	129,972	177,636	213,150	213,150	224,150
Capital Outlay	14,988	114,098				25,000
Total Expenditures by Category	4,595,503	4,786,755	4,549,262	4,888,094	4,888,094	5,147,899

### **3- Debt Service Fund Summary**

As of FY18, the Debt Service Fund accounts for the principal and interest payments associated with the agency's one current bond issue. The OSBA Limited Tax Pension Obligations, Series 2004 were sold to fund the District's Public Employees Retirement System (PERS) unfunded actuarial liability. A benefit expense is applied to all payrolls to generate the funds necessary to pay this debt service. The funding is then recognized in the Debt Service Fund as revenue for services to other funds. FY17 shows the Full Faith & Credit Refunding Obligations, Series 2004. This general obligation issue refunded the 1997 Certificates of Participation (COP) originally used to fund the construction of Alpha High School and Arata Creek School. The debt service payment was funded by at transfer from the Operating Fund. The final payment for the second issue was due in May 2017.

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
<b>Beginning Fund Balance</b>	5,990	8,619	81,255			
Revenues						
Interest on Investments Services To Other Funds	8,027 2,634,101	13,732 2,833,941	15,000 2,823,827	15,000 3,053,266	15,000 3,053,266	15,000 3,053,266
Total Revenues	2,642,128	2,847,673	2,838,827	3,068,266	3,068,266	3,068,266
Transfers In						
From Operating Funds	538,498	519,500				
Total Transfers In	538,498	519,500				
TOTAL RESOURCES	3,186,616	3,375,792	2,920,082	3,068,266	3,068,266	3,068,266
Requirements						
Total Expenditures	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Total Budget	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
<b>Ending Fund Balance</b>	8,619	81,272				
TOTAL REQUIREMENTS	3,186,616	3,375,792	2,920,082	3,068,266	3,068,266	3,068,266
EXPENDITURE PERSPECTIVES						
By Department						
Debt Services	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Total Expenditures by Department_	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
By Function						
Debt Service	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Total Expenditures by Function	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
By Category						
Debt Service	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266
Total Expenditures by Category	3,177,997	3,294,520	2,920,082	3,068,266	3,068,266	3,068,266

### 4- Facilities & Equipment Reserve Fund Summary

This fund accounts for facility acquisitions and improvements as well as major maintenance projects. In addition, it also accounts for the accumulation of resources for future acquisition of major software, equipment and furniture. It is funded primarily by transfers from the Operating and Resolution Funds.

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
<b>Beginning Fund Balance</b>	1,408,208	1,155,284	1,020,402	1,086,000	1,086,000	1,086,000
Revenues						
E-Rate Revenue Other Unrestricted Grants	25,684	27,892 7,344	40,000	40,000	40,000	40,000
Contributions	95,985					
Miscellaneous Revenue	3,334	1,124				
Total Revenues	125,003	36,360	40,000	40,000	40,000	40,000
Transfers In						
From Resolution Services Funds	120,000	130,000	130,000	130,000	130,000	130,000
From Contract Services Funds	258,471	251,346	104,548			
From Operating Funds	90,000	40,000	489,009	242,100	242,100	242,100
Total Transfers In	468,471	421,346	723,557	372,100	372,100	372,100
TOTAL RESOURCES	2,001,682	1,612,990	1,783,959	1,498,100	1,498,100	1,498,100
Requirements						
Total Expenditures Contingency	846,398	592,588	737,959 266,000	520,800 210,000	520,800 210,000	520,800 477,300
Total Budget	846,398	592,588	1,003,959	730,800	730,800	998,100
<b>Ending Fund Balance</b>	1,155,284	1,020,402	780,000	767,300	767,300	500,000
TOTAL REQUIREMENTS	2,001,682	1,612,990	1,783,959	1,498,100	1,498,100	1,498,100

## **4- Facilities & Equipment Reserve Fund Summary**

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved <b>2018-19</b>	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Department						
Facilities Services	767,594	490,538	529,888	275,800	275,800	275,800
Technology Services	78,804	102,050	208,071	245,000	245,000	245,000
Total Expenditures by Department_	846,398	592,588	737,959	520,800	520,800	520,800
By Function						
Support Services	809,616	592,588	602,959	515,800	515,800	515,800
Facilities Acq. & Construction	36,782		135,000	5,000	5,000	5,000
Total Expenditures by Function	846,398	592,588	737,959	520,800	520,800	520,800
By Category						
Salaries		9,663				
Associated Payroll Costs		6,194				
Purchased Services	729,059	481,452	495,959	350,800	350,800	350,800
Supplies and Materials	58,522	14,158				
Capital Outlay	58,817	81,121	242,000	170,000	170,000	170,000
Total Expenditures by Category	846,398	592,588	737,959	520,800	520,800	520,800

## 7- Risk Management Reserve Fund Summary

The purpose of this fund is to pay for costs associated with risk management activities including insurance premiums, activities to prevent or minimize exposure and incurred losses. A benefit expense is applied to all payrolls to generate the funds necessary to support these activities. The funding is then recognized in the Risk Management Fund as revenue for services to other funds.

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
Resources						
<b>Beginning Fund Balance</b>	668,146	489,935	555,069	540,000	540,000	540,000
Revenues						
Recovery of Pr Yr Expenditures	4,253	250				
Miscellaneous Revenue	67,608	49,704	700 215	952 526	952 526	052 526
Services To Other Funds	628,121	698,744	799,215	853,536	853,536	853,536
Total Revenues	699,982	748,698	799,215	853,536	853,536	853,536
TOTAL RESOURCES	1,368,128	1,238,633	1,354,284	1,393,536	1,393,536	1,393,536
Requirements						
<b>Total Expenditures</b>	855,415	683,564	819,215	873,434	873,434	873,391
Transfers Out						
To Operating Funds	22,778					
<b>Total Transfers Out</b>	22,778					
Contingency			535,069	95,102	95,102	95,145
Total Budget	878,193	683,564	1,354,284	968,536	968,536	968,536
Ending Fund Balance	489,935	555,069		425,000	425,000	425,000
TOTAL REQUIREMENTS	1,368,128	1,238,633	1,354,284	1,393,536	1,393,536	1,393,536
EXPENDITURE PERSPECTIVES						
By Department						
Business Services	851,382	683,564	809,215	863,542	863,542	863,502
Human Resources	4,033		10,000	9,892	9,892	9,889
Total Expenditures by Department _	855,415	683,564	819,215	873,434	873,434	873,391
By Function						
Support Services	855,415	683,564	819,215	873,434	873,434	873,391
Total Expenditures by Function	855,415	683,564	819,215	873,434	873,434	873,391
By Category						_
Salaries	95,855	94,869	109,320	111,097	111,097	111,097
Associated Payroll Costs	48,659	49,278	57,795	58,214	58,214	58,171
Purchased Services	710,507	535,793	625,195	677,218	677,218	677,218
Supplies and Materials	394	3,624	26,905	26,905	26,905	26,905
Total Expenditures by Category	855,415	683,564	819,215	873,434	873,434	873,391



## **Expenditures by Department**

This section includes two documents per department. The first provides a brief description of the department, its primary funding sources, and a description of any signification changes in services, funding and FTE in the proposed budget. The next document displays the expenditure perspectives by category, division and fund followed by position summaries by division and fund.

## **Administration**

### **Department Description:**

The purpose of Administration is to assist component district efforts in providing efficient and high quality education opportunities for students served.

The Superintendent serves as the Board's Executive Officer, Chief Administrator of MESD, Budget Officer, and Executive Officer of the Local Contract Review Board. The Superintendent is tasked with organizing the staff and facilities of MESD to optimize the quality of services and efficiency of operation and to delegate appropriate authority to members of the Administrative/Supervisory staff as necessary, in the judgment of the Superintendent, for the operation of MESD.

Administration also includes Strategic Engagement which is responsible for partnerships, government affairs, grants and communications.

### **Primary Funding Sources:**

Operating Fund

### Brief Description of significant department / service changes:

The department of Strategic Engagement replaces the previous Communication Services department. Laura Conroy accepted the position of Director of Strategic Engagement in May 2017.

Sascha Perrins joined MESD in August 2017 as Interim Assistant Superintendent and was selected to serve in the role permanently in March 2018. Initial funds for this position came from a re-purposing of budget for the vacant Chief Operating Officer position. The Assistant Superintendent oversees the Technology Services Department. In preparation for the departure of the Director of Instruction in June 2018, Sascha has begun assuming oversight for the department of Instructional Services as well.

### **Brief Description of significant funding changes:**

As 2018-19 will be a Board member election year, election fees have been added to the Board budget.

### **Brief Description of FTE changes:**

Shifts occurring within the 2017-18 year are that the Assistant Superintendent position is now fully funded through Administration (rather than funded 0.50 FTE through Technology Services) and that a fraction of an FTE was added to the Strategic Engagement department (0.27 FTE).

The proposed budget includes the shift of a portion of an existing position (0.25 FTE) to the Strategic Engagement department. The adopted budget includes the addition of 1.0 FTE for a Data Analyst to assist with student data related to strategic goals.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 100- Administration

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	403,301	381,587	560,469	646,724	646,724	705,430
Associated Payroll Costs	151,654	163,755	244,623	296,781	296,781	332,218
Purchased Services	312,712	211,552	184,575	239,409	239,409	242,350
Supplies and Materials	5,947	3,433	24,315	25,970	25,970	29,970
Total by Category	873,614	760,327	1,013,982	1,208,884	1,208,884	1,309,968
By Division						
100 Board of Directors	156,153	159,241	136,450	255,180	255,180	257,450
110 Administration	552,581	454,849	711,385	756,667	756,667	756,837
300 Legal Services	20,720					
500 Communication Services	141,674	143,757	163,667	194,557	194,557	293,201
520 School Closure	2,486	2,480	2,480	2,480	2,480	2,480
<b>Total by Division</b>	873,614	760,327	1,013,982	1,208,884	1,208,884	1,309,968
By Fund						
1 Resolution Services	2,486	2,480	80,762	80,449	80,449	80,785
6 Operating	871,128	757,847	933,220	1,128,435	1,128,435	1,229,183
Total by Fund	873,614	760,327	1,013,982	1,208,884	1,208,884	1,309,968
FTE SUMMARY						
By Division						
110 Administration	2.50	2.00	4.00	4.00	4.00	4.00
300 Legal Services	.40					
500 Communication Services	1.00	1.00	1.27	1.52	1.52	2.52
Total Number of FTE	3.90	3.00	5.27	5.52	5.52	6.52
By Fund						
1 Resolution Services			1.00	1.00	1.00	1.00
2 Contracted Services	2.00	3.00	1.00	4.50	4.50	5 50
6 Operating	3.90		4.27	4.52	4.52	5.52
Total Number of FTE	3.90	3.00	5.27	5.52	5.52	6.52

## **Facilities**

### **Department Description:**

The Facilities Services department provides high quality project management, maintenance, custodial and transportation services to all MESD-operated sites. In addition, the department provides mail distribution and office supply services to all ESD facilities. Services include:

The Facilities Service team takes an active role in suggesting, planning and budgeting for capital projects. Once projects are approved, Facilities Service administers and manages these projects from bid process through completion.

The Facilities Maintenance team provides a wide variety of repairs and support services including everything from roof repair to rearranging furniture. All repairs related to MESD buildings are either directly conducted by or supervised by Facilities staff.

The Custodial staff provides services to the five locations operated by MESD. They ensure that all the buildings are cleaned nightly during the school year and also perform minor repairs, and moving materials.

Ainsworth Mail/Supply Room staff provides mail support for all agency staff as well as maintains a ready supply of forms and other office supplies.

The transportation side of the department provides courier and transportation services between the MESD locations, MESD component districts, and school districts in Clackamas ESD and NW Regional ESD.

### **Primary Funding Sources:**

Resolution and operating funds

### **Brief Description of significant department / service changes:**

No significant changes anticipated.

### **Brief Description of significant funding changes:**

In 2018-19, structural modifications in the kitchen and woodshop will occur at the Helensview building through a Career Technical Education (CTE) grant awarded to the school's Phoenix program. This work includes upgrading electrical panels, adding ventilation and moving cabinetry.

### **Brief Description of FTE changes:**

The adopted budget includes an addition of a partial FTE (0.52) for a part-time facilities position, which will add capacity for maintenance service requests.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 150- Facilities Services

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	261,849	277,808	328,980	356,027	356,027	372,104
Associated Payroll Costs	153,489	165,504	214,285	229,840	229,840	244,559
Purchased Services	735,130	464,138	184,323	261,524	261,524	261,524
Supplies and Materials	47,453	50,303	62,130	68,100	68,100	72,100
Capital Outlay	42,062	149,673	130,000	300,000	300,000	305,000
<b>Total by Category</b>	1,239,983	1,107,426	919,718	1,215,491	1,215,491	1,255,287
By Division						
150 Facility Services	1,156,247	881,633	810,516	1,111,403	1,111,403	1,091,323
155 Transportation Services	64,908	198,325	86,202	81,088	81,088	140,964
510 Printing & Graphics	18,828	27,468	23,000	23,000	23,000	23,000
<b>Total by Division</b>	1,239,983	1,107,426	919,718	1,215,491	1,215,491	1,255,287
By Fund						
1 Resolution Services	35,341	36,829	40,064	39,182	39,182	39,187
2 Contracted Services	,	ŕ	5,600	300,000	300,000	280,000
4 Facilities & Equipment Reserve	767,594	490,538	529,888	275,800	275,800	275,800
6 Operating	437,048	580,059	344,166	600,509	600,509	660,300
Total by Fund	1,239,983	1,107,426	919,718	1,215,491	1,215,491	1,255,287
FTE SUMMARY						
By Division						
150 Facility Services	7.75	10.00	12.00	12.00	12.00	12.00
155 Transportation Services	1.00	1.00	1.00	1.00	1.00	1.52
Total Number of FTE	8.75	11.00	13.00	13.00	13.00	13.52
By Fund						
1 Resolution Services	.50	.50	.50	.50	.50	50
6 Operating	.50 8.25	.50 10.50	.50 12.50	.50 12.50	.50 12.50	.50 13.02
Total Number of FTE	8.75	11.00	13.00	13.00	13.00	13.52

## **Business Services**

### **Department Description:**

Business Services provides accounting, financial, budgeting, payroll, and purchasing services to the MESD.

Fiscal Services include preparing the annual budget, preparing and maintaining the resolution service plan, preparing requests for proposals and managing bid and procurement processes, audit services and comprehensive annual financial report preparation, and providing fiscal leadership to the organization. Accounting Services performs all accounts payable, accounts receivable, and general ledger functions for the agency. Starting in 2017-18 Risk Management moved over to Business Services.

### **Primary Funding Sources:**

Operating Fund.

### **Brief Description of significant department / service changes:**

No significant changes anticipated.

### **Brief Description of significant funding changes:**

No significant changes anticipated.

### **Brief Description of FTE changes:**

No FTE changes are anticipated for 2018-19.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 200- Business Services

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	522,481	600,927	646,602	673,627	673,627	673,627
Associated Payroll Costs	280,152	318,798	318,803	328,315	328,315	328,206
Purchased Services	800,689	621,705	674,804	706,148	706,148	706,148
Supplies and Materials	2,427	24,612	42,411	40,130	40,130	40,130
Transit Payments	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
<b>Total by Category</b>	15,927,831	15,995,094	16,042,620	14,033,220	14,033,220	14,648,111
By Division						
210 Business Services Admin	175,193	173,062	197,776	204,976	204,976	204,927
220 Fiscal Services	1,430,556	1,392,980	1,484,844	1,543,244	1,543,244	1,543,184
221 Fiscal Services-Transits	14,322,082	14,429,052	14,360,000	12,285,000	12,285,000	12,900,000
Total by Division	15,927,831	15,995,094	16,042,620	14,033,220	14,033,220	14,648,111
By Fund						
1 Resolution Services	14,322,082	14,448,971	14,370,500	12,286,000	12,286,000	12,901,000
6 Operating	754,367	862,559	862,905	883,678	883,678	883,609
7 Risk Management Reserve	851,382	683,564	809,215	863,542	863,542	863,502
Total by Fund	15,927,831	15,995,094	16,042,620	14,033,220	14,033,220	14,648,111
FTE SUMMARY						
By Division						
210 Business Services Admin	1.00	1.00	1.00	1.00	1.00	1.00
220 Fiscal Services	8.00	8.00	8.00	8.00	8.00	8.00
Total Number of FTE	9.00	9.00	9.00	9.00	9.00	9.00
By Fund						
6 Operating	8.00	8.00	8.00	8.00	8.00	8.00
7 Risk Management Reserve	1.00	1.00	1.00	1.00	1.00	1.00
Total Number of FTE	9.00	9.00	9.00	9.00	9.00	9.00

## **Human Resources**

### **Department Description:**

The Human Resources department supports the MESD community to succeed in the delivery of services to children and families by providing resources and knowledge to meet their personal and professional needs. This is accomplished through the recruitment and hiring of quality permanent and temporary staff, administration of employee benefits, management of worker's compensation and leaves of absences, and tracking of licensure and professional development.

Starting in 2017-18 Payroll moved to Human Resources as part of the Superintendent's management realignment.

### **Primary Funding Sources:**

Operating Fund

### Brief Description of significant department / service changes:

No significant changes anticipated.

### **Brief Description of significant funding changes:**

No significant changes anticipated.

### **Brief Description of FTE changes:**

The Proposed budget reflects the shift of a fractional FTE (0.25) to the Strategic Engagement department.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 400- Human Resources

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						_
By Category						
Salaries	373,668	391,643	549,797	570,606	570,606	570,606
Associated Payroll Costs	211,960	237,120	374,226	378,439	378,439	378,398
Purchased Services	153,268	71,901	64,714	30,135	30,135	30,135
Supplies and Materials	22,358	17,706	32,562	30,555	30,555	30,555
Total by Category	761,254	718,370	1,021,299	1,009,735	1,009,735	1,009,694
By Division						
400 Human Resources	761,254	718,370	1,021,299	1,009,735	1,009,735	1,009,694
<b>Total by Division</b>	761,254	718,370	1,021,299	1,009,735	1,009,735	1,009,694
By Fund						
1 Resolution Services		11,172	24,400	24,400	24,400	24,400
2 Contracted Services			35,469			
6 Operating	757,221	707,198	951,430	975,443	975,443	975,405
7 Risk Management Reserve	4,033		10,000	9,892	9,892	9,889
Total by Fund	761,254	718,370	1,021,299	1,009,735	1,009,735	1,009,694
FTE SUMMARY						
By Division						
400 Human Resources	6.60	6.00	8.47	8.00	8.00	8.00
Total Number of FTE	6.60	6.00	8.47	8.00	8.00	8.00
By Fund						
2 Contracted Services			.47			
6 Operating	6.60	6.00	8.00	8.00	8.00	8.00
Total Number of FTE	6.60	6.00	8.47	8.00	8.00	8.00

## **Technology Services**

### **Department Description:**

Multnomah ESD is a founding member of the Cascade Technology Alliance (CTA). This organization is created through the participation of the Multnomah ESD, Columbia Gorge ESD, Northwest Regional ESD, and Willamette ESD technology departments. The technology staffs from these ESDs have combined to form a single organizational group that serves their 53 constituent districts, as well as other public and nonprofit agencies in need of technology solutions.

The Technology Services department provides services both to the component districts through resolution and contracted services as well as internally to MESD. The goal of Technology Services is to deliver administrative computer technology and support designed to increase the component district's efficiency and improve internal and external communications. The services fall into four primary categories: Student Information Services, Business Systems Support, Network Services, and Internal Agency Support.

Student Information Services provides comprehensive computer services for administrative student applications. CTA supports a web-based student information system with access for administrators, teachers and professional staff concerned with the management of student records. This integrated system includes demographics, scheduling, attendance, progress/grade reporting, graduation requirement tracking, state reporting, special education, and grade book access for parents and students.

Business Systems Support provides extensive integrated administrative, financial and human resource computer systems. CTA supports a web-based financial and human resources system.

The Network Services division manages the Wide Area Network (WAN). Management of the WAN responsibilities includes deployment of updated routers, router maintenance, network management and connection to the Internet, and other emerging networks.

Lastly, Internal Agency Support provides Local Area Network (LAN) and desktop support services. Internal Agency Support provides industry standards based hardware and software to MESD employees and students.

### **Primary Funding Sources:**

Resolution, contracted, and operating funds

### Brief Description of significant department / service changes:

No significant changes anticipated.

### **Brief Description of FTE changes:**

The adopted 2017-18 budget reflected a 0.50 FTE for the vacant Chief Operating Officer (COO) position, which is now re-purposed into an Assistant Superintendent position. The Assistant Superintendent, who continues to oversee Technology Services, is now fully funded through Administration department. The adopted 2018-19 budget includes the addition of 1.0 FTE for an additional agency Help Desk technician.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 600- Technology Services

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	2,462,309	2,561,525	2,477,108	2,510,081	2,510,081	2,566,280
Associated Payroll Costs	1,177,186	1,254,545	1,288,601	1,303,410	1,303,410	1,337,711
Purchased Services	4,475,908	3,054,568	992,987	999,060	999,060	1,189,948
Supplies and Materials	180,455	112,844	114,833	138,083	138,083	141,083
Capital Outlay	31,743	90,862	125,402	183,402	183,402	183,402
Total by Category	8,327,601	7,074,344	4,998,931	5,134,036	5,134,036	5,418,424
By Division						
610 Student Applications	1,276,840	1,331,494	1,536,050	1,571,935	1,571,935	1,574,220
620 Business Applications	47,487	309,328	233,156	225,174	225,174	225,126
630 Infrastructure Services	1,559,648	1,692,736	1,612,093	1,707,810	1,707,810	1,895,836
640 Internal Agency Support	799,298	745,098	737,316	752,545	752,545	846,651
650 Application Development	451,541	422,296	500,184	493,193	493,193	493,322
660 Substitute Registration	77,240	82,940	83,952	84,085	84,085	84,085
695 Support Services	4,115,547	2,490,452	296,180	299,294	299,294	299,184
Total by Division	8,327,601	7,074,344	4,998,931	5,134,036	5,134,036	5,418,424
By Fund						
1 Resolution Services	2,836,873	3,041,873	3,051,948	3,130,858	3,130,858	3,321,169
2 Contracted Services	4,208,627	2,691,887	796,264	792,487	792,487	792,506
4 Facilities & Equipment Reserve	78,804	102,050	208,071	245,000	245,000	245,000
6 Operating	1,203,297	1,238,534	942,648	965,691	965,691	1,059,749
Total by Fund	8,327,601	7,074,344	4,998,931	5,134,036	5,134,036	5,418,424
_						
FTE SUMMARY						
By Division						
610 Student Applications	14.00	15.00	13.00	14.00	14.00	14.00
620 Business Applications	.15	1.52	1.52	1.52	1.52	1.52
630 Infrastructure Services	2.83	2.83	2.83	2.83	2.83	2.83
640 Internal Agency Support	7.66	5.41	5.41	5.41	5.41	6.41
650 Application Development	3.35	3.18	3.18	3.18	3.18	3.18
695 Support Services	7.76	5.06	3.69	3.69	3.69	3.69
<b>Total Number of FTE</b>	35.75	33.00	29.63	30.63	30.63	31.63
By Fund				-		
1 Resolution Services	16.98	17.83	15.83	16.83	16.83	16.83
2 Contracted Services	6.78	6.74	6.87	6.87	6.87	6.87
6 Operating	11.99	8.43	6.93	6.93	6.93	7.93
Total Number of FTE	35.75	33.00	29.63	30.63	30.63	31.63
			27.03			31.03

## **Student Services - Special Education Services**

#### **Department Description:**

The Special Education Services Department (SPED) provides special education services for students K-21 to our component districts as well as to districts outside of Multnomah County. Staff includes teachers, educational assistants, behavioral and instructional consultants, school psychologists, speech pathologists, physical therapists, assistive technology consultants, occupational therapists, various levels of support staff, supervisors and a coordinator. Special Education Services collaborates with community organizations and our component districts to ensure that every child with a disability is provided the best educational opportunities available.

The SPED department is organized into Functional Living Skills (FLS), FLS Alternative at Wheatley School, Arata/Burlingame/Knott Creeks, and Related Services. In addition, each division is comprised of several programs.

### **Primary Funding Sources:**

Resolution funds and contracts for service, IDEA, federal grants, and ODE sub-grants

### Brief Description of significant department / service changes:

In the 2017-18 year, the Social & Emotional Skills Program (SESP) and Behavioral Health (BH) programs expanded to the Knott Creek site and have continued to add classrooms throughout the year.

### **Brief Description of significant funding changes:**

Department services fluctuate to meet the needs of component districts and the regional student population.

### **Brief Description of FTE changes:**

Staffing has increased throughout the 2017-18 year and is anticipated to increase in 2018-19. Staffing increases are primarily in the SESP and BH programs and the FLS Alternative program at Wheatley. Additions to staff are primarily classified positions.

The 2017-18 adopted budget included 185 FTE. Relative to the 2017-18 adopted budget, the additional staff includes approximately 5.3 licensed FTE (Special Education Teachers and a 1.0 FTE School Psychologist), 1 FTE for a Campus Safety Monitor and 29.6 FTE for classified positions including Educational Assistants, Behavior Specialists and Speech & Language Pathology Assistants.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 700- Special Education Services

_	Actual 2015-16	Actual 2016-17	<b>Revised</b> 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	6,076,363	7,126,798	8,849,274	9,264,531	9,264,531	9,424,418
Associated Payroll Costs	3,370,769	3,961,756	4,960,104	6,015,887	6,015,887	6,027,573
Purchased Services	1,341,094	1,474,801	1,840,449	1,195,223	1,195,223	1,232,235
Supplies and Materials	307,319	488,359	519,580	381,626	381,626	504,818
Capital Outlay	13,498	5,000	7,525	1,900	1,900	
Transfers		185,716				
Total by Category	11,109,043	13,242,430	16,176,932	16,859,167	16,859,167	17,189,044
By Division						
710 EI/ECSE	612,620	242,647	58,812	23,674	23,674	23,674
750 Special Education	7,397,744	8,722,199	10,020,321	10,654,872	10,654,872	9,633,906
780 Related Services	1,170,612	1,352,008	1,587,273	1,788,154	1,788,154	1,709,302
940 LTCT and Hospital	968	959	1,069	1,069	1,069	1,069
960 Arata Creek	1,927,099	2,924,617	4,509,457	4,391,398	4,391,398	5,821,093
Total by Division	11,109,043	13,242,430	16,176,932	16,859,167	16,859,167	17,189,044
By Fund						
1 Resolution Services	6,736,555	7,858,822	9,036,068	8,971,192	8,971,192	9,299,956
2 Contracted Services	4,277,718	5,234,698	6,951,749	7,694,029	7,694,029	7,689,795
6 Operating	94,770	148,910	189,115	193,946	193,946	199,293
Total by Fund	11,109,043	13,242,430	16,176,932	16,859,167	16,859,167	17,189,044
FTE SUMMARY						
By Division						
710 EI/ECSE	2.84	1.00				
750 Special Education	105.52	109.79	144.34	141.62	141.62	125.69
780 Related Services	8.38	15.36	18.04	23.21	23.21	25.00
960 Arata Creek	18.73	39.74	47.68	51.36	51.36	70.36
Total Number of FTE	135.47	165.89	210.06	216.19	216.19	221.05
By Fund						
1 Resolution Services	105.99	119.09	119.40	110.39	110.39	121.65
2 Contracted Services	28.78	45.80	89.66	104.80	104.80	98.40
6 Operating	.70	1.00	1.00	1.00	1.00	1.00
<b>Total Number of FTE</b>		1.00	1.00			

## **Student Services - School Health Services**

### **Department Description:**

The Department of School Health Services (SHS) provides and coordinates specialized health services that support the educational experience for students enrolled in our component districts as well as some Clackamas County districts. Staff includes nurses, school health assistants, support staff, outreach and eligibility specialists, audiologists and immunization specialists. The department coordinates the services MESD staff provides to students with parents and families, school district staff, community health care providers, health care systems, local and state health departments, hospital staff, and other community partners. The department works to ensure that all areas of health and education are supported for our students' physical, emotional and mental well-being. Together, an essential connection is formed between health and education helping Oregon achieve its vision for health and education transformation.

The Department of School Health Services is comprised of many programs, including population-based nursing services, contracted and grant funded nursing services, special needs nursing including 1:1 nursing for students with complex health needs, nurse consultation, immunization tracking and monitoring, communicable disease surveillance, health education and training, health insurance eligibility and enrollment services.

### **Primary Funding Sources:**

Resolution Funds, Local District Contracts

### **Brief Description of significant department / service changes:**

Department services fluctuate to meet the needs of component districts and the regional student population.

### **Brief Description of significant funding changes:**

Funding increases in parallel with fluctuation in district needs.

### **Brief Description of FTE changes:**

The adopted budget includes one additional Nurse Supervisor and reflects projected Nurse and School Health Assistant positions anticipated for the 2018-19 year service requests and contracts.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 800- School Health Services

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	5,784,185	5,892,029	6,535,464	7,154,275	7,154,275	7,108,041
Associated Payroll Costs	2,928,807	3,000,510	3,738,400	4,098,135	4,098,135	4,105,029
Purchased Services	441,909	248,276	523,256	435,406	435,406	480,156
Supplies and Materials Capital Outlay	143,218	151,681 7,495	265,375	180,417	180,417	216,414
Total by Category	9,298,119	9,299,991	11,062,495	11,868,233	11,868,233	11,909,640
By Division						
450 Employee Committees	19,493	46,281				
810 Health Services	9,278,626	9,253,710	11,062,495	11,868,233	11,868,233	11,909,640
<b>Total by Division</b>	9,298,119	9,299,991	11,062,495	11,868,233	11,868,233	11,909,640
By Fund						
1 Resolution Services	6,442,128	6,785,241	8,160,905	8,669,234	8,669,234	8,828,398
2 Contracted Services	2,585,429	2,251,035	2,819,596	3,114,535	3,114,535	2,996,799
6 Operating	270,562	263,715	81,994	84,464	84,464	84,443
Total by Fund	9,298,119	9,299,991	11,062,495	11,868,233	11,868,233	11,909,640
FTE SUMMARY						
By Division						
450 Employee Committees		.25				
810 Health Services	107.75	119.93	142.03	144.56	144.56	144.90
Total Number of FTE	107.75	120.18	142.03	144.56	144.56	144.90
By Fund						
1 Resolution Services	69.36	90.31	114.18	116.08	116.08	108.83
2 Contracted Services	36.89	24.38	23.31	23.22	23.22	22.16
6 Operating	1.50	5.49	4.54	5.26	5.26	13.91
Total Number of FTE	107.75	120.18	142.03	144.56	144.56	144.90

## **Instructional Services**

### **Department Description:**

The Instructional Services department provides a variety of value added services to teachers, administrators, para-educators, students and parents in our component districts as well as to districts outside of Multnomah County.

Students in MESD's educational programs receive comprehensive educational support, social services, career training, college assistance, environmental education, and specialized education services within one or more of the following programs and/or schools: Incarcerated Programs, Helensview, Home School Registration, Migrant Education, and Outdoor School. These programs emphasize compassion for others, nonviolent ways of settling disputes, resiliency to handle life's challenges, and preparation for college, work, parenthood, and civic responsibility.

Instructional Services provides instruction for students enrolled in regional programs, instructional support for schools, and professional development for educators on a wide range of topics. These programs offer a variety of enrichment and enhancement opportunities which complement instruction within our component districts.

### **Primary Funding Sources:**

Resolution Funds, Local District Contracts, ODE Contracts

### **Brief Description of significant department / service changes:**

Department services changes to meet the needs of component districts and the regional student population.

### **Brief Description of significant funding changes:**

Some contracts with ODE are still pending and/or estimated and will be adjusted in the budget prior to adoption. The majority of the expenditures planned for the Career Technical Education (CTE) grant awarded to Helensview's Phoenix program are included in the Facilities Services department. We continually seek additional contract and grant opportunities to serve the needs of children and families.

### **Brief Description of FTE changes:**

The adopted budget reflects the reduction, through attrition, of the Instructional Services Director position. Other FTE changes are a result of changes in service requests and contracts.

## Multnomah Education Service District 2018-2019 Fiscal Year Annual Budget Expenditures by Department 900- Instructional Services

_	Actual 2015-16	Actual 2016-17	Revised 2017-18	Proposed 2018-19	Approved 2018-19	Adopted 2018-19
EXPENDITURE PERSPECTIVES						
By Category						
Salaries	5,961,726	7,079,452	7,022,550	7,469,331	7,469,331	7,575,491
Associated Payroll Costs	2,788,426	3,408,189	3,623,792	4,137,232	4,137,232	4,199,752
Purchased Services	1,649,137	1,735,545	1,904,396	2,096,830	2,096,830	2,111,022
Supplies and Materials	774,467	1,016,261	1,088,420	941,154	941,154	1,101,303
Capital Outlay	19,668	6,820				
Total by Category	11,193,424	13,246,267	13,639,158	14,644,547	14,644,547	14,987,568
By Division						
850 Social Services	12,404	3,237				
900 Instructional Services	373,071	275,463	309,825	118,538	118,538	118,513
910 Curriculum & Instruction	538,837	519,774	628,698	671,615	671,615	1,047,139
920 Outdoor School	2,783,409	2,938,789	3,184,993	3,823,797	3,823,797	3,950,198
940 LTCT and Hospital	3,003,596	3,790,575	3,361,855	3,542,085	3,542,085	3,323,297
950 Helensview	1,891,028	2,054,069	2,397,817	2,459,025	2,459,025	2,628,244
970 Youth Correction Education	2,043,368	3,154,670	3,050,674	3,244,858	3,244,858	3,138,010
980 Alternative Pathways	209,916	221,817	240,140	245,583	245,583	245,523
990 Migrant Education	337,795	287,873	465,156	539,046	539,046	536,644
Total by Division	11,193,424	13,246,267	13,639,158	14,644,547	14,644,547	14,987,568
By Fund						
1 Resolution Services	3,446,451	3,561,600	4,060,243	4,670,682	4,670,682	4,811,134
2 Contracted Services	7,539,863	9,456,734	9,335,131	9,917,937	9,917,937	10,120,517
6 Operating	207,110	227,933	243,784	55,928	55,928	55,917
Total by Fund	11,193,424	13,246,267	13,639,158	14,644,547	14,644,547	14,987,568
FTE SUMMARY						
By Division						
•						
900 Instructional Services	2.29	2.16	2.19	1.25	1.25	1.25
910 Curriculum & Instruction	4.10	4.19	5.25	5.25	5.25	7.25
920 Outdoor School	11.15	11.43	11.41	13.62	13.62	13.65
940 LTCT and Hospital	32.76	41.43	32.19	31.00	31.00	31.07
950 Helensview 970 Youth Correction Education	21.38	20.34	24.30	23.78	23.78	26.06
	22.05 3.06	33.62 2.50	31.59 2.50	31.69 2.50	31.69 2.50	30.32
980 Alternative Pathways 990 Migrant Education	3.88	3.43	5.60	5.60	5.60	2.50 5.43
Total Number of FTE	100.67	119.10	115.03	114.69	114.69	117.53
Total Number of FTE	100.07		113.03			117.55
By Fund						
1 Resolution Services	24.49	30.16	30.72	33.46	33.46	33.63
2 Contracted Services	75.04	87.29	82.76	80.68	80.68	83.35
6 Operating	1.14	1.65	1.55	.55	.55	.55
Total Number of FTE	100.67	119.10	115.03	114.69	114.69	117.53
-						

## **Debt Service and Capital Expenditures**

This section completes the budget picture by providing additional information describing details on the Agency's debt issues and upcoming capital maintenance and equipment reserve expenditures

### **Multnomah Education Service District**

### **Debt Service Schedule**

PERS UAL Bonding
OSBA Limited Tax Pension Obligations, Series 2004

	000	1 Emmeed	Tun Tunior	on obligations	Total	Principal
Period				Debt	Annual Debt	Balance
Ending	Principal	Coupon	Interest	Service	Service	Remaining
Dec-2011	<u> </u>		883,658	883,658		<u> </u>
Jun-2012	375,000	4.59%	883,658	1,258,658	2,142,316	32,330,000
Dec-2012	,		875,055	875,055	_,,	-,,
Jun-2013	510,000	4.77%	875,055	1,385,055	2,260,111	31,820,000
Dec-2013	,		862,884	862,884	_,_ , , , , , , , , ,	,,
Jun-2014	655,000	4.79%	862,884	1,517,884	2,380,768	31,165,000
Dec-2014	,		847,187	847,187	, ,	, ,
Jun-2015	810,000	4.92%	847,187	1,657,187	2,504,374	30,355,000
Dec-2015	,		827,249	827,249	, ,	, ,
Jun-2016	985,000	5.02%	827,249	1,812,249	2,639,498	29,370,000
Dec-2016			802,511	802,511		
Jun-2017	1,170,000	5.12%	802,511	1,972,511	2,775,021	28,200,000
Dec-2017			772,541	772,541		
Jun-2018	1,375,000	5.22%	772,541	2,147,541	2,920,082	26,825,000
Dec-2018			736,633	736,633		
Jun-2019	1,595,000	5.32%	736,633	2,331,633	3,068,266	25,230,000
Dec-2019			694,182	694,182		
Jun-2020	1,835,000	5.37%	694,182	2,529,182	3,223,364	23,395,000
Dec-2020			644,885	644,885		
Jun-2021	2,095,000	5.42%	644,885	2,739,885	3,384,770	21,300,000
Dec-2021			588,079	588,079		
Jun-2022	2,375,000	5.47%	588,079	2,963,079	3,551,158	18,925,000
Dec-2022			523,087	523,087		
Jun-2023	2,680,000	5.53%	523,087	3,203,087	3,726,174	16,245,000
Dec-2023			449,012	449,012		
Jun-2024	3,015,000	5.53%	449,012	3,464,012	3,913,024	13,230,000
Dec-2024			365,677	365,677		
Jun-2025	3,370,000	5.53%	365,677	3,735,677	4,101,354	9,860,000
Dec-2025			272,530	272,530		
Jun-2026	3,755,000	5.53%	272,530	4,027,530	4,300,061	6,105,000
Dec-2026			168,742	168,742		
Jun-2027	4,170,000	5.53%	168,742	4,338,742	4,507,484	1,935,000
Dec-2027			53,483	53,483		
Jun-2028	1,935,000	5.53%	53,483	1,988,483	2,041,967	0

## Facilities and Equipment Reserve Plan Summary of Significant Changes from 2017-18

#### **Facilities**

#### Repairs, Replacements & Improvements:

Most repairs, equipment replacements, and building improvements are recorded in Fund 4. Expenditures are funded by an ongoing transfer from the Operating Fund which helps to reduce the financial impact of fluctuations from one year to the next. The District continues to monitor the fund activity and will review transfer amounts annually.

### Ainsworth Building:

Due to positive roof inspection reports, with minor repairs, we are able to once again extend the life of the roof. We have revised our estimate for the replacement in 2019-20 to \$380 thousand.

Re-carpeting as well as some repairing/remodeling of restrooms is planned for 2018-19.

### Burlingame Creek and Arata Creek Buildings:

The basketball court cover was completed at Burlingame Creek in 2017-18.

Re-carpeting at Burlingame and Arata Creek, originally scheduled to occur in 2017-18, is now planned for 2018-19 as well as the installation of new non-proprietary fire panels.

#### Knott Creek Building:

The District expanded classroom space by entering into a lease agreement with Parkrose School District for the Knott building in 2017-18. Preparing this space for the student population required modifications to the building in addition to the purchase of furniture, fixtures and equipment.

No significant additional changes are planned for 2018-19.

### Wheatley and Helensview Buildings:

In 2018-19, structural modification in the kitchen and woodshop will occur at the Helensview building through a Career Technical Education (CTE) grant awarded to the school's Phoenix program. These expenditures are recorded in Fund 2 as the source of the funding is a grant.

No significant changes are planned for Wheatley at this time.

## Facilities and Equipment Reserve Plan Summary of Significant Changes from 2017-18

### **Technology Services**

#### **Student Information Services:**

Hardware replacement, operating system software updates and Synergy Student Information System software enhancements continue in 2018-19.

### **Business Systems Support:**

In 2016-17, Business Services began an efficiency and maintenance review of SunGard BusinessPLUS in hopes to increase productivity. This work will continue into 2018-19 and may require additional upgrades to the existing software.

#### **Network Services:**

Following additional district selections, new network hardware will be purchased in 2018-19. Funds are also being accumulated for network hardware replacement in 2019-20.

### Agency Services:

Funds will be used for general technology equipment for the agency. In 2017-18, Technology Services began a pilot project for new meeting room hardware. Additional meeting rooms may be updated in 2018-19.

## Multnomah Education Service District FY2019 Facilities & Equipment Reserve Plan Fund 4 Facilities Services Plan

		Estimated	Adopted		Pro	jected	
		FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Ainsworth (1989)							
Repairs & Maintenance (non-rou Carpet Replacement (common are HVAC Repairs		23,000 => 10,000	23,700 20,000	24,400	25,100	25,900	26,700
Restroomrepair/remodel RoofReplacement (25yr)			20,000 =>	380,000			
Security Upgrades Contingency	Subtotal	7,000 40,000	267,300 331,000	404,400	25,100	25,900	26,700
Arata Creek (1999)							
Repairs & Maintenance (non-rou Carpet Replacement (15 yr)	tine)	20,000 =>	27,800 40,000	28,600	29,500	30,400	31,300
HVAC Repair Fire Panel RoofReplacement (20yr)		3,000 =>	20,000	=>	30,000		
Sidewalk Install Water Leak Repair	0.11	4,000 3,000	07.000	20.600		20.400	21 200
	Subtotal	30,000	87,800	28,600	59,500	30,400	31,300
Burlingame Creek "Alpha" (19		15.000	15.500	16,000	16.500	17.000	17.500
Repairs & Maintenance (non-rou Basketball Court Cover Carpet Replacement (15 yr)	tine)	15,000 130,000 =>	15,500 40,000	16,000	16,500	17,000	17,500
Fire Panel		=>	20,000		00.000		
RoofReplacement (20yr)	Subtotal	145,000	75,500	16,000	96,500	17,000	17,500
Helensview							
Repairs & Maintenance (non-rou Security Upgrades		16,500 10,000	17,000	17,500	18,000	18,500	19,100
	Subtotal	26,500	17,000	17,500	18,000	18,500	19,100
Knott Repairs & Maintenance (non-rou Building Security & Safety Impro Grounds - Playground & Fencin	ovements	10,000 65,000 24,000	14,000	14,400	14,800	15,200	15,700
Interior Painting Safe RoomDesign & Construction Other Upgrades & Initial Set-up	on	20,000 80,000 21,187					
10	Subtotal	220,187	14,000	14,400	14,800	15,200	15,700
Wheatley							
Repairs & Maintenance (non-rou Building Safety Improvements	,	17,300 10,900	17,800	18,300	18,800	19,400	20,000
	Subtotal	28,200	17,800	18,300	18,800	19,400	20,000
Total Expenditures		489,887	543,100	499,200	232,700	126,400	130,300
Funding Sources  Beginning Fund Balance  Transfer from Operating Fund  Transfer from Contracted Service	ces	321,571 489,009 104,548	425,241 232,100	381,541 232,100	114,441 232,100	113,841 232,100	219,541 232,100
Total Funding Sources		915,128	657,341	613,641	346,541	345,941	451,641
150-FACILITIES BALANCE		425,241	114,241	114,441	113,841	219,541	321,341

## Multnomah Education Service District FY2019 Facilities & Equipment Reserve Plan Fund 4 Technology Equipment Reserve Plan

	Estimated	Adopted _	Projected			
-	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Student Information Systems						
Computer Hardware: Servers & Routers	100,000	100,000	100,000	100,000	100,000	100,000
Software Updates & New Application Module	25,000	25,000	25,000	25,000	25,000	25,000
Contingency						
Funding Sources						
Beginning Fund Balance	319,392	294,392	269,392	244,392	219,392	194,392
Transfer from Resolution Fund	100,000	100,000	100,000	100,000	100,000	100,000
Total Funding Sources	419,392	394,392	369,392	344,392	319,392	294,392
Ending Fund Balance	294,392	269,392	244,392	219,392	194,392	169,392
Business Systems Support						
Software: BusinessPLUS Application Update	27,523	10,000	25,000			25,000
Contingency		10,000				
Funding Sources						
Beginning Fund Balance	69,272	41,749	31,749	16,749	26,749	36,749
Transfer from Operating Fund		10,000	10,000	10,000	10,000	10,000
Total Funding Sources	69,272	51,749	41,749	26,749	36,749	46,749
Ending Fund Balance	41,749	31,749	16,749	26,749	36,749	21,749
Network Services						
Network Hardware Replacement	12,000	70,000	90,000			90,000
Funding Sources						
Beginning Fund Balance	47,918	65,918	25,918	918	30,918	60,918
Transfer from Resolution Fund	30,000	30,000	30,000	30,000	30,000	30,000
E-Rate Revenue			35,000			
Total Funding Sources	77,918	95,918	90,918	30,918	60,918	90,918
Ending Fund Balance	65,918	25,918	918	30,918	60,918	918
Agency Support						
Meeting & Conference Room Hardware	2,000					
Agency Equipment	41,548	40,000	40,000	40,000	40,000	40,000
Contingency		200,000				
Funding Sources	262.240	250 700	50.700	50.700	50.700	50.700
Beginning Fund Balance	262,248	258,700	58,700	58,700	58,700	58,700
E-Rate Revenue	40,000	40,000	40,000	40,000	40,000	40,000
Total Funding Sources Ending Fund Balance	302,248 258,700	298,700 58,700	98,700 58,700	98,700 58,700	98,700 58,700	98,700 58,700
600-TECHNOLOGY BALANCE	660,759	385,759	320,759	335,759	350,759	250,759
000-1ECHNOLOGY BALANCE	000,739	383,/39	320,739	333,/39	330,739	230,739
und 4: Facilities and Equipment Reserve Sum	<u>mary</u>					
Beginning Fund Balance	1,020,401	1,086,000	767,300	435,200	449,600	570,300
Total Transfers In	723,557	372,100	372,100	372,100	372,100	372,100
Total Other Revenues	40,000	40,000	75,000	40,000	40,000	40,000
Total Expenditures	697,958	788,100	779,200	397,700	291,400	410,300
Total Contingency		477,300				
Fund 4 Ending Fund Balance	1,086,000	500,000	435,200	449,600	570,300	572,100

# **Appendix**

The final section within this budget document displays the public notices and resolutions followed by a glossary providing definitions of the District's funds as well as definitions of functions and other terms.

### **Public Notices**

Budget Committee Meeting, Online: www.mesd.k12.or.us, April 4, 2018

# NOTICE OF MULTNOMAH EDUCATION SERVICE DISTRICT BUDGET COMMITTEE MEETING

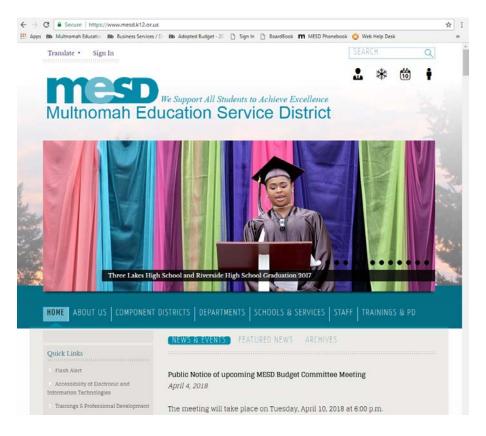
A public meeting of the MESD Budget Committee of the Multnomah Education Service District, Multnomah County, State of Oregon, to discuss the budget for the fiscal year July 1, 2018 to June 30, 2019, will be held at 11611 NE Ainsworth Circle, Portland, Oregon 97220 in the Board Room. The meeting will take place on Tuesday, April 10, 2018 at 6:00 p.m.

The purpose of the meeting is to receive the budget message and to receive public comment on the budget. A copy of the budget document may be inspected or obtained in the Business Services Office at 11611 NE Ainsworth Circle, Portland, OR 97220, beginning Friday, April 6, 2018 between the hours of 7:30 a.m. and 4:30 p.m. or viewed on the MESD website: <a href="https://www.mesd.k12.or.us">www.mesd.k12.or.us</a>.

This is a public meeting where deliberation of the MESD Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the MESD Budget Committee.

Additional MESD Budget Committee meetings, *if needed*, are scheduled to be held on Wednesday, April 18, 2018, and Tuesday, April 24, 2018 at 6:00 p.m. at the same location. All meetings are open to the public.

Sam Breyer Budget Officer Multnomah Education Service District



### **Public Notices**

Budget Committee Meeting, Newspaper Notice #1: The Oregonian, March 30, 2018



The Oregonian **LEGAL AFFIDAVIT** 

AD#: 0008581831

State of Oregon,) ss County of Multnomah)

Justin Eubanks being duly sworn, deposes that he/she is principal clerk of Oregonian Media Group; that The Oregonian is a public newspaper published in the city of Portland, with general circulation in Oregon, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following date(s):

The Oregonian 03/30/2018

Principal Clerk of the Publisher

Sworn to and subscribed before me this 2nd day of April 2018

OFFICIAL STAMP KIMBERLEE W O'NEILL NOTARY PUBLIC-OREGON COMMISSION NO. 932441 MY COMMISSION EXPIRES SEPTEMBER 22, 2018

Notary Public

NOTICE OF MULTNOMAH EDUCATION SERVICE DISTRICT
BUDGET COMMITTEE MEETINGS
A public meeting of the MESD Budget Committee of the Multnomah Education Service District, Multnomah County, State of Oregon, to discuss the budget for the fiscal year July 1, 2018 to June 30, 2019, will be held at 11611 NE Ainsworth Circle, Portland, Oregon 97220 in the Board Room. The meeting will take place on Tuesday, April 10, 2018 at 6:00 p.m.

The purpose of the meeting is to receive the budget message and to receive public comment on the budget. A copy of the budget document may be inspected or obtained in the Business Services Office at 11611 NE Ainsworth Circle, Portland, OR 97220, beginning Friday, April 6, 2018 between the hours of 7:30 a.m. and 4:30 p.m. or viewed on the MESD website: www.mesd.kl2.or.us.

This is a public meeting where deliberation of the MESD Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the MESD Budget Committee MESD Budget Committee meetings, if needed, are scheduled to be held on Wednesday, April 18, 2018, and Tuesday, April 24, 2018 at 6:00 p.m. at the same location. All meetings are open to the public.

Budget Officer Multnomah Education Service District

#### **Public Notices**

Budget Committee Meeting, Newspaper Notice #2: The Oregonian, April 4, 2018



The Oregonian **LEGAL AFFIDAVIT** 

OFFICIAL STAMP
KIMBERLEE W O'NEILL NOTARY PUBLIC-OREGON COMMISSION NO., 932441

MY COMMISSION EXPIRES SEPTEMBER 22, 2018

AD#: 0008589850

State of Oregon,) ss

County of Multnomah)

Justin Eubanks being duly sworn, deposes that he/she is principal clerk of Oregonian Media Group; that The Oregonian is a public newspaper published in the city of Portland, with general circulation in Oregon, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following

The Oregonian 04/04/2018

Principal Clerk of the Publisher

Sworn to and subscribed before me this 5th day of April 2018

Notice of Multnomah Education Service District
BUDGET COMMITTEE MEETINGS
A public meeting of the MESD Budget Committee of the Multnomah Education Service District, Multnomah County, State of Oregon, to discuss the budget for the fiscal year July 1, 2018 to June 30, 2019, will be held at 11611 NE Alnsworth Circle, Portland, Oregon 97220 in the Board Room. The meeting will take place on Tuesday, April 10, 2018 at 6:00 p.m.
The purpose of the meeting is to receive the budget message and to receive public comment on the budget. A copy of the budget document may be inspected or obtained in the Business Services Office at 11611 NE Alnsworth Circle, Portland, OR 97220, beginning Friday, April 6, 2018 between the hours of 7:30 a.m. and 4:30 p.m. or viewed on the MESD website: www.mesd.k12.or.us.
This is a public meeting where deliberation of the MESD Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the MESD Budget Committee.
Additional MESD Budget Committee meetings, if needed, are scheduled to be held on Wednesday, April 18, 2018, and Tuesday, April 24, 2018 at 6:00 p.m. at the same location. All meetings are open to the public.

Sam Breyer Budget Officer Multnomah Education Service District

# **Public Notices**

TSCC Budget Hearing Meeting, Newspaper: The Oregonian, April 25, 2018



The Oregonian **LEGAL AFFIDAVIT** 

OFFICIAL STAMP KIMBERLEE W O'NEILL NOTARY PUBLIC-OREGON COMMISSION NO. 932441

MY COMMISSION EXPIRES SEPTEMBER 22, 2018

AD#: 0008611400

State of Oregon,) ss County of Multnomah)

Justin Eubanks being duly sworn, deposes that he/she is principal clerk of Oregonian Media Group; that The Oregonian is a public newspaper published in the city of Portland, with general circulation in Oregon, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following

The Oregonian 04/25/2018

Principal Clerk of the Publisher

Sworn to and subscribed before me this 26th day of April 2018

Notary Public

NOTICE OF TSCC
BUDGET HEARING
for May 15, 2018

A public hearing will be held by the
Tax Supervising and Conservation
Commission on the budget approved
by the budget committee for the
Multnomah Education Service District, Multnomah County, State of Oregon, for the riscal year July 1, 2018
to June 30, 2019. The hearing will be
held at 11611 NE Alnsworth Circle,
Portland, OR 97220 in the Board
Room on the 15th day of May, 2018 at
6:00 pm. The purpose of the hearing
is to discuss the budget with Interested persons. A copy of the budget
document may be inspected or obtained in the Business Office at 11611
NE Alnsworth Circle, Portland, OR
97220 between the hours of 7:30 am
and 4:30 pm, or viewed on the MESD
website: www.meskil2.or.us.
Total Budget Requirements:
\$83,928,268
Last Year's Total Levy Rate:
\$0.4576 per \$1,000
This Year's Total Levy Rate:
\$0.4576 per \$1,000
Change from Last Year's Rate:
\$0 per \$1,000

# RESOLUTION 17-038 Approval of the 2017-2018 Budget Calendar for Development of the Fiscal Year 2018-2019 Budget

**Background:** Although the law does not require the adoption of a Budget Calendar by education service districts, there are certain legal requirements in the development of the budget. It is, therefore, in the best interest of the agency that the Board adopt the Budget Calendar as a guide for the orderly development of the proposed budget for the ensuing year.

\*\*\*\*

**WHEREAS,** a Budget Calendar is desirable as a guide for the orderly development of the proposed budget for the ensuing fiscal year; and

**NOW THEREFORE BE IT RESOLVED,** that the Multnomah Education Service District Board of Directors approved the 2017-2018 Budget Calendar for the Development of the Fiscal Year 2018-2019 Budget.

# Multnomah ESD 2017-2018 Calendar for Fiscal Year 2018-2019 Budget

Tuesday, July 11, 2017 MESD Board Meeting MESD Board

• MESD Board adopts the 2017-2018 Budget Calendar for 2018-19 (Resolution)

Tuesday, November 21, 2017 MESD Board Meeting MESD Board

• Presentation by Auditors – Talbot, Korvola & Warwick of 2016-2017 Audit

Friday, January 12, 2018 Superintendent Council Meeting Council

• MESD Superintendent delivers to Component Districts 2018-2019 Local Service Plan

Tuesday, January 16, 2018 MESD Board Meeting MESD Board

• MESD Board Approves 2018-2019 Local Service Plan (Resolution)

January to April 2018

MESD Management develops the Proposed Budget
 MESD Staff

February 2018 Component District Boards District Boards

2018-2019 Local Service Plan Approval [ORS 334.175(5)(b)/OAR 581-024-0285(2)] (Resolution)

Tuesday, February 20, 2018

MESD Board appoints new Budget Committee members
 MESD Board

• MESD Board adopts 2018-19 Budget Planning Parameters (*Resolution*)

Friday, March 30, 2018 Publish Notices of Budget Committee Meetings

- Newspaper notice within 5-30 days before meeting (ORS 294.401)
- Online notice for at least 10 days before meeting

Tuesday, April 3, 2018 Budget Committee Orientation Budget Committee

• Introduction to MESD and budget process for new and current committee members.

Friday, April 6, 2018 Access to Proposed Budget

- Proposed budget document available to public (ORS 294.401)
- Open online access to Proposed Budget to the Budget Committee no deliberations allowed

Tuesday, April 10, 2018 Budget Committee Meeting Budget Committee

- Proposed Budget Presentation
- Elect Board Committee Chair
- Presentation of revenue forecast and assumptions
- Superintendent's Budget Message (ORS 294.401)
- Proposed Budget Presentation and Department Summaries (ORS 294.401)
- Public Comment
- Budget Committee Recommendations
- Approve Budget (Resolution)

# Multnomah ESD 2017-2018 Calendar for Fiscal Year 2018-2019 Budget (continued)

Wednesday, April 18, 2018 Budget Committee Meeting if necessary Budget Committee

• Continue discussion of proposed budget presentation for approval

Tuesday, April 24, 2018 Budget Committee Meeting if necessary Budget Committee

• Continue discussion of proposed budget presentation for approval

Wednesday, April 25, 2018 Deadline to submit Approved Budget to TSCC

[ORS 294.431(2), "twenty days before TSCC hearing"]

Friday, May 4, 2018 Publish Notices of TSCC Public Hearing

- Newspaper notice within 5-30 days before hearing (ORS 294.421))
- FlashNews Alert notice of hearing (ORS 294.421)
- Online notice for at least 10 days before meeting

Tuesday, May 15, 2018 TSCC Public Hearing (ORS 294.430) TSCC

Tuesday, June 19, 2018 MESD Board Meeting MESD Board

• Adopt Budget Appropriation & Certify Tax Levy (ORS 294.435) (Resolution)

• Each fund cannot be increased by more than 10% of Approved Budget

Friday, July 13, 2018 Deadline to File Certification of Tax Levy with Counties

**Motion:** Director Stephen Beaudoin moved to approve Resolution 17-038.

Director Helen Ying seconded the motion.

Discussion: Business Services Director Doana Anderson described the Budget Committee to the new MESD Board members.

Action: The motion carried with Directors Arzate, Beaudoin, Botkin, Burke,

Jones, and Ying voting aye. Motion passed 6-0.

# **RESOLUTION 18-011 – Fiscal Year 2018-2019 Budget Planning Parameters**

**Background:** The resolution planning process and budget development begins with the

Multnomah Education Service District Budget Officer's recommendation of

planning parameters.

The Board Finance Committee recommends approval:

**WHEREAS**, the 2018-2019 budget planning parameters above were presented to the Board Finance Committee on February 14, 2018; and

**WHEREAS**, the Board Finance Committee requested that the draft be taken to the Board on February 20, 2018 for discussion; and

WHEREAS, the MESD Board of Directors discussed the draft Planning Parameters.

**NOW THEREFORE BE IT RESOLVED**, that the Multnomah Education Service District Board of Directors authorizes budget authority in support of 2018-2019 budget planning parameters as follows:

\*\*\*\*\*

**Motion:** Director Susie Jones moved to approve Resolution 18-011.

Director Helen Ying seconded the motion.

**Discussion: None** 

Action: The motion carried with Directors Arzate, Botkin, Jones and Ying voting

aye. Motion passed 4-0.

# 2018-2019 Budget Planning Parameters

# **Revenues:**

- 1. The MESD will forecast State School Fund (SSF) revenue using the most current information available. For the purpose of preparing a proposed budget, the MESD will assume an \$8.2 billion biennium (\$4.1 billion year-two) SSF legislative appropriation. Under this assumption, the MESD's estimated SSF revenue for 2018-19 will be approximately \$41.7 million per the current SSF formula with 90% going to component districts for service plan activities or transits.
- 2. Other funding sources including federal grants, state contracts and local sources will be budgeted utilizing the most current information available.
- 3. The indirect rate for grants passed through ODE will be budgeted at 9% unless specifically identified for individual grants or contracts.
- 4. MESD will continue to charge a 10% administrative fee to non-component districts that purchase services listed in the Local Service Plan.

# **Expenditures:**

- 1. The MESD will budget utilizing the most current information available on service level.
- 2. The MESD will use the following payroll assumptions:
  - a. Step increases are budgeted for eligible employees.
  - b. The currently negotiated salary schedules for MESDEA employees will be used for budgeting purposes. A placeholder will be used for all other represented employee agreements while negotiations are underway.
  - c. PERS defined rates for the 17-19 biennium are 9.23% for Tier I/II, 3.90% for OPSRP, and 8.67% for OPSRP Fire & Police.
  - d. The MESD contribution rate for the PERS pickup is 6%.
  - e. The increased employer contribution for health insurance premiums will be capped at 6%.
  - f. Other payroll rates will be calculated to fund estimated annual liabilities for workers' compensation and unemployment.
- 3. The PERS UAL Bond debt service requirement of \$3,068,266 will be funded by a benefit expense applied to all PERS eligible salaries and received into the Debt Service Fund as revenue for services to other funds.

# **Ending Fund Balance and Contingency:**

- 1. The Operating Fund unappropriated ending fund balance will ensure the agency's Operating and Resolution funds cash flow needs are met until property tax revenues are received in November.
- 2. Contingency will be set at an appropriate amount as a buffer for unexpected requirements.

# RESOLUTION 18-012 Approval of MESD Budget Committee Representatives for 2018

**Background:** The MESD Board of Directors in January of 2012 elected to move to a new

Budget Committee structure to align with the passage of Senate Bill 250 to include members from component district Boards and has amended their Board Policies to reflect this change.

# **Candidate Information:**

# **Ernie Butenschoen-Centennial School District**

- Board member with Centennial School District
- Served as Centennials representative on the MESD Budget Committee 2014-2017

# John Hartsock-Gresham Barlow School District

- Board member with Gresham Barlow School District
- Served as Gresham Barlow representative on the MESD Budget Committee 2014-2017

# **Marguerite Perry-Corbett School District**

• Board member with Corbett School District

# **Dave Carter-Parkrose School District**

Board member with Parkrose School District

#### Paul Spellman-Riverdale School District

• Board member with Riverdale School District

# **Emily Courtnage-Portland Public School District**

 Director of Purchasing and Contracting/Interim Manager Accounts Payable with Portland Public School District

\*\*\*\*

WHEREAS, the Centennial School District has submitted the name of Ernie Butenschoen, Gresham Barlow has submitted the name of John Hartsock, Corbett School District has submitted the name of Marguerite Perry, Parkrose School District has submitted the name of Dave Carter, Portland Public School District has submitted the name of Emily Courtnage, and Riverdale School District has submitted the name of Paul Spellman to represent their districts on the MESD Budget Committee; and

**WHEREAS**, the Multnomah Education Service District Board of Directors have reviewed and discussed the candidate's information as submitted.

**NOW THEREFORE BE IT RESOLVED,** that the Multnomah Education Service District Board of Directors approves Ernie Butenschoen, John

Hartsock, Marguerite Perry, Dave Carter, Emily Courtnage, and Paul Spellman to the MESD Budget Committee.

**Motion:** Director Susie Jones moved to approve Resolution 18-012.

Director Helen Ying seconded the motion.

**Discussion: None** 

Action: The motion carried with Directors Arzate, Botkin, Jones and Ying voting

aye. Motion passed 4-0.

#### **RESOLUTION MBCM-18-002**

# Approval of the Proposed 2018-2019 Budget and Ad Valorem Property Tax Rate

This resolution requests the MESD Budget Committee's acknowledgement of receipt and approval of the Proposed 2018-2019 Budget Document and the Ad Valorem Property Tax Rate.

#### **Background:**

The Budget Officer is required by law to prepare a budget to submit to the MESD Budget Committee. The MESD Budget Committee should acknowledge receipt of that Proposed Budget and then is faced with two choices. The MESD Budget Committee can either approve the budget as submitted by the Budget Officer or approve a budget as modified by the MESD Budget Committee. Secondly, the MESD Budget Committee is required to approve the Ad Valorem Property Tax Rate.

The Budget Officer recommends adoption of the following resolution:

**WHEREAS**, the Budget Officer is required to prepare a Proposed Budget and present it to the MESD Budget Committee; and

WHEREAS, the MESD Budget Committee has met in a public MESD Budget Committee Work Session on April 10 to review the financial programs of the MESD and prepare a budget for the operational and administrative expenses of the MESD; and

**WHEREAS,** the MESD Budget Committee has received and reviewed the 2018-2019 Proposed Budget Document.

**NOW THEREFORE BE IT RESOLVED,** that the MESD Budget Committee approves the 2018-2019 Proposed Budget in the following amounts:

Resolution	Services	Fund
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Instruction	\$ 7,742,702
Support Services	17,563,255
Enterprise & Community Services	281,040
Other Uses	12,285,000
Transfers Out	4,301,062
Contingency	1,800,646
Total	\$ 43,973,705
<b>Contracted Services Fund</b>	
Instruction	\$ 12,619,888
Support Services	8,941,294
Enterprise & Community Services	742,431
Transfers Out	300,000
Contingency	2,823,722
Total	\$ 25,427,335

Operating Fund		
Support Services	\$	4,888,094
Transfers Out		242,100
Contingency		337,132
Total	\$	5,467,326
Debt Service Fund		
Debt Service	\$ 3,068,266	
Facilities & Equipment Reserve Fund		
Support Services	\$	515,800
Facilities Acquisition and Improvement		5,000
Contingency		210,000
Total	\$	730,800
Risk Management Reserve Fund		
Support Services	\$	873,434
Contingency		95,102
Total	\$	968,536
<b>Total Appropriation, All Funds</b>	\$ 79,635,968	
<b>Total Unappropriated Amounts, All Funds</b>	4,292,300	
TOTAL APPROVED BUDGET	\$ 83,928,268	

**BE IT FURTHER RESOLVED**, that the MESD Budget Committee approves the levy of the Ad Valorem Tax Rate of \$0.4576 per \$1,000 of assessed value for the Resolution Fund.

**Motion:** Centennial School District Representative Ernie Butenschoen moved to

approve Resolution MBCM 17-002.

MESD Board Chair Mary Botkin seconded the motion.

**Discussion: None** 

Action: There being no further discussion the motion carried with Representatives

 $Arzate,\,Botkin,\,Butenschoen,\,Carter,\,Cornuelle,\,Courtnage,\,Hartsock,\,Jones,\,$ 

Spellman and Ying voting aye. Motion passed 10-0.

# RESOLUTION 18-032 Adoption of the Fiscal Year 2018-2019 Budget and Appropriations for All Funds, and Declaration of Taxes Imposed

**Background:** 

Oregon Budget Law (ORS 294.435(2)) requires the Board adopt the budget and make appropriations by June 30, 2018, and certify the taxes imposed to the County Assessor prior to July 15, 2018.

The law also requires that the approved budget be submitted by April 25<sup>th</sup> to the Tax Supervising and Conservation Commission (TSCC) and that the TSCC hold a public hearing prior to adoption. The approved budget was submitted in a timely fashion and the public hearing was held on May 15, 2018. The TSCC certified the 2018-19 approved budget without objection.

\*\*\*\*

The Superintendent recommends adoption of the following resolution:

- WHEREAS, a public hearing and review of the budget previously approved by the Board Budget Committee was held on May 15, 2018 by the Tax Supervising and Conservation Commission (TSCC) and the budget has been certified by TSCC without objection; and
- **WHEREAS,** the following totals reflect the amounts approved by the Budget Committee and changes as noted in the budget document.
- **NOW THEREFORE BE IT RESOLVED,** that the Multnomah Education Service District Board of Directors hereby adopts the budget for the fiscal year 2018-19 in the sum of \$84,183,692 now on file at the district Administrative Office:
- **BE IT FURTHER RESOLVED,** that the amounts for the fiscal year 2018-19 beginning July 1, 2018 and for the purposes shown below are hereby appropriated as follows:

# Multnomah Education Service District Budget and Appropriations for the Fiscal Year 2018-19

<b>Resolution Services Fund</b>		
Instruction	\$	8,164,962
Support Services		18,001,029
Enterprise & Community Services		240,038
Other Uses		12,900,000
Transfers Out		4,306,670
Contingency		657,201
Total	\$	44,269,900
Contracted Services Fund		
Instruction	\$	11,915,331
Support Services		9,490,408
Enterprise & Community Services		941,706
Facilities Acquisition and Improvement		294,000
Contingency		2,768,143
Total	\$	25,409,588
Operating Fund		
Support Services	\$	5,147,899
Transfers Out		242,100
Contingency		54,303
Total	\$	5,444,302
Debt Service Fund	Φ	2.060.266
Debt Service	\$	3,068,266
Facilities & Equipment Reserve Fund		
Support Services	\$	515,800
Facilities Acquisition and Improvement	Ψ	5,000
Contingency		477,300
Total	\$	998,100
Total	Ψ	770,100
Risk Management Reserve Fund		
Support Services	\$	873,391
Contingency		95,145
Total	\$	968,536
Total Appropriation, All Funds	\$	80,158,692
Total Unappropriated Amounts, All Funds		4,025,000
TOTAL ADOPTED BUDGET	\$	84,183,692

**BE IT FURTHER RESOLVED,** that the Multnomah Education Service District Board of Directors hereby levies the taxes provided for in the adopted budget at the rate of \$0.4576 per \$1,000 of assessed value for operations, and that these taxes are hereby imposed for the fiscal year 2018-19 upon the assessed value of all taxable property within the district and categorized as follows:

# **Education Limitation**

Resolution Services Fund \$0.4576 / \$1,000 of Assessed Value

**Motion:** Director Susie Jones moved to approve Resolution 18-032.

Director Jessica Arzate seconded the motion.

**Discussion: None** 

Action: The motion carried with Directors Arzate, Botkin, Burke, Cornuelle,

Jones and Ying voting aye. Motion passed 6-0.

# Glossary

#### **Fund Definitions**

**Agency Pass-Through Fund (Fund 5):** This fund was established in 2008-09 to record funds being held by the MESD in a custodial capacity for the component districts. All monies received by the MESD for distribution to the component districts are recorded in the Agency Pass-Through Fund as a liability. Distributions to the component districts will reduce this liability.

**Contracted Services Fund (Fund 2):** This fund accounts for activities carried on for the benefit of participating local school districts, as well as food dispensing programs. The fund is self-supporting through grants and other reimbursements, mainly from the state and participating school districts. A maximum surcharge of 10% is added to the cost of services from this fund in order to cover the operating costs of the agency. Where grants specify a different overhead rate the lower rate is applied.

**Debt Service Fund (Fund 3):** This fund accounts for the principal and interest payments associated with the agency's bond issues. The OSBA Limited Tax Pension Obligations, Series 2004 were sold to fund the District's Public Employees Retirement System (PERS) unfunded actuarial liability. A benefit expense is applied to all payrolls to generate the funds necessary to pay this debt service. The funding is then recognized in the Debt Service Fund as revenue for services to other funds. Prior to July 2017, there was a second issue for the Full Faith & Credit Refunding Obligations, Series 2004. This general obligation issue refunded the 1997 Certificates of Participation (COP) originally used to fund the construction of Alpha High School, now renamed Burlingame Creek School, and Arata Creek School. It was funded by a transfer from the Operating Fund. The final payment on this obligation was due May 2017.

**Facilities and Equipment Reserve Fund (Fund 4):** This fund accounts for facility improvements, major maintenance projects, and non-routine repairs. In addition, it also accounts for the accumulation of resources for future acquisition of major software, equipment and furniture. It is funded primarily by transfers from the Operating and Resolution Funds. This fund was formerly known as the Facilities Acquisition and Improvement Fund.

**Operating Fund (Fund 6):** This fund accounts for the general operating costs of the agency. In accordance with Oregon Revised Statute 334.177, 10% of local revenues from the Resolution Services Fund are transferred to this fund. In addition, a maximum 10% surcharge in the Contracted Services Fund is credited to this fund as overhead revenue.

**Resolution Services Fund (Fund 1):** This fund accounts for the various programs provided to the component districts as specified by the resolutions. The sources of revenues for this fund come exclusively from local property taxes and the State School Fund. In accordance with Oregon Revised Statute 334.177, a maximum of 10% of these revenues are transferred to the Operating Fund and used to pay for the general operating costs of the District. The remaining 90% is apportioned to the eight component school districts according to average daily membership weighted (ADMw).

**Risk Management and Reserve Fund (Fund 7):** The purpose of this fund is to pay for costs associated with risk management activities including insurance premiums, activities to prevent or minimize exposure and incurred losses. A benefit expense is applied to all payrolls to generate the funds necessary to support

these activities. The funding is then recognized in the Risk Management Fund as revenue for services to other funds. In the 2010-11 fiscal year a \$450 thousand PERS reserve was established in this fund to help offset the anticipated sharp increase in future PERS costs to the Operating Fund beginning in 2011-12. Annual transfers to the Operating Fund are intended to offset PERS costs as follows: 80% in 2011-12, 60% in 2012-13, 40% in 2013-14, 30% in 2015-16, and 10% in 2016-17.

#### **Function Definitions**

**1000** – **Instruction:** This function relates to activities dealing directly with the teaching of students, or the interaction between teacher and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, or in other learning situations such as those involving cocurricular activities. It may also be provided through some other approved medium such as computer instruction applications, television, radio, telephone, and correspondence.

**2000** – **Support Services:** This function accounts for those services which provide administrative, technical, personal (such as guidance and health), and logistical support to facilitate and enhance instruction. Support Services exist to sustain and enhance instruction, and would not otherwise exist if not for instructional programs.

**3000** – **Enterprise and Community Services:** These are activities concerned with operations that are financed and operated in a manner similar to private business enterprises where the stated intent is that the costs of providing goods and services to the students or general public are financed or recovered primarily through user charges and community programs.

**4000** – **Facilities Acquisition and Construction:** This function relates to activities concerned with the acquisition of land and buildings; major remodeling and construction of buildings and major additions to buildings; initial installation or extension of service systems and other built-in equipment; and major improvements to sites. Major capital expenditures, which are defined as capital expenditures that are eligible for general obligation bonding are recorded here.

**5000** – **Other Uses:** This function is used for servicing the debt of a district, conduit-type transfers from one fund to another fund and apportionment of funds by ESD.

**6000** – **Contingencies** (for budget only): These are expenditures which cannot be foreseen and planned in the budget process because of an occurrence of an unusual or extraordinary event.

**7000 – Unappropriated Ending Fund Balance:** This is an estimate of funds needed to maintain operations of the District from July 1 of the ensuing fiscal year and the time when sufficient new revenues become available to meet cash flow needs of the fund. No expenditure shall be made from the unappropriated ending fund balance in the year in which it is budgeted.

#### **Other Terms**

**Accounting System:** The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of its government of any of its funds, fund types, balanced account groups, or organizational components.

. . .

**Accrual Basis:** The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

**Activity:** A specific and distinguished line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, food inspection is an activity performed in the discharge of the health function.

**ADM:** Average daily membership is the year-to-date average of daily student enrollment.

**Appropriation:** A legal authorization granted by the school board to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Assets: Resources owned or held by a government, which have monetary value.

**Budget:** A plan of financial operation embodying an estimate of proposed means of financing them for a single fiscal year. A proposed budget is presented to the budget committee for approval. An approved budget is subsequently adopted as approved or modified by the Board.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the school board which is the appropriating body. The budget document contains a message from the Superintendent, together with a summary of the proposed expenditures, means of financing them, and the schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures and other data used in making the estimates.

**Budgetary Control:** The management of the district in accordance with an adopted budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

**Budgetary Expenditures:** Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by noncurrent liabilities. Due to their spending measurement focus, government fund types are concerned with the measurement of budgetary expenditures.

**Capital Outlay:** Expenditures which result in the acquisition of or addition to fixed assets.

**Cash Basis:** A basis of accounting under which transactions are recognized only when cash changes hands.

**Certified Employees:** Includes teachers, counselors, media specialists, psychologists, social workers, nurses, athletic trainers, occupational speech, and physical therapists

**Classified Employees:** Support staff, including instructional assistants, clerical staff, custodians and maintenance.

**Component Districts:** The eight school districts within Multnomah County that MESD serves.

**Contingency:** A special amount budgeted each year for unforeseen expenditures. Transfer of general operating contingency funds to cover unanticipated expenditures requires board approval.

**Current Resources:** Resources to which recourse can be had to meet current obligations and expenditures. Examples are current assets, estimated revenues of a particular period not yet realized, transfers from other funds authorized but not received, and in the case of certain funds, bonds authorized and unissued.

**Deficit:** The excess of the liabilities of a fund over its assets. Oregon school districts may not carry deficits in any fund.

**Expenditures:** Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

**FTE:** Full-time equivalent staff. One FTE is defined as a regular position scheduled to work eight hours per day.

**Fixed Assets:** Asset of a long-term character which is intended to continue to be held or used, such as land, buildings, improvements other than building, machinery, and equipment.

**Fixed Cost:** A cost such as rent that does not change with increases or decreases in the amount of services provided.

**Functional Classification:** Expenditure classification according to the principle purposes for which expenditures are made.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Indirect Cost:** A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

**Liabilities:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

**Modified Accrual Basis:** All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the related fund liability is incurred.

**Object:** As used in expenditure classification this term applies to the articles purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are salaries, employee benefits, personal services, contractual services, materials, and supplies.

**Operating Budget:** Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is required by law.

**Payroll Costs:** Amounts paid by the district on behalf of employees, in addition to gross salary. Examples are:

- Group Health Insurance
- Contributions to public employees' retirement system (PERS)
- Social Security (FICA)
- Workers' compensation
- Unemployment insurance

**Program Budget:** A budget wherein expenditures are based primarily on programs of work and secondarily on character and object class. A program budget is a transitional type of budget between the traditional character and object class budget, on the one hand, and the performance budget, on the other hand.

**Purchase Order:** A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

**Resources:** Estimated beginning fund balances on hand at the beginning of the fiscal year, plus all anticipated revenues.

**Revenues:** Moneys received or anticipated by a local government from either tax or non-tax sources.

**Shared Services:** This is a cooperative model with Clackamas, Willamette, Columbia Gorge and Northwest Regional ESDs. Together these agencies have agreed to allow resolution dollars 63 districts receive from these ESDs, combined with their general fund dollars, to flow to reciprocal ESDs for services thus broadening the expertise across all boundaries. This opens up opportunities for districts to receive other needed services from five ESD partners rather than just one.

**State School Fund:** The major appropriation of state support for public schools. This fund consists of property tax loss replacement mandated by Measure 5 and state aid formerly called Basic School Support. The State School Fund is distributed to school districts according to a Legislature adopted formula.

**Supplemental Budget:** Prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. A supplemental budget cannot be used to increase a tax levy.

**Transfers:** Amounts distributed from one fund to finance activities in another fund.

**Unappropriated Ending Fund Balance:** Amount budgeted to carryover to the next year's budget to provide the district with needed cash flow until other money is received and to provide financial stability. This amount cannot be transferred by resolution or used through a supplemental budget during the year.

**Variable Cost:** A cost that increases/decreases with increase/decreases in the amount of service provided such as the payment of a salary.