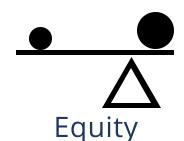






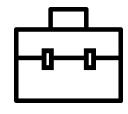
Growth



STRATEGIC PLAN 2017-2019



Communication



Partnerships



Learning

Strategic Goals



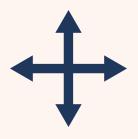
Improve outcomes for students



Become an acknowledged leader and convenor for improving educational outcomes



Increase district and community participation and satisfaction with our services



Agency aligns actions to priority outcomes



Attract, develop, and retain highquality staff

GOAL 1: Improve outcomes for students

How will we achieve this?

STRATEGIES:

- MESD schools and programs systematically measure and report progress of student growth to inform instructional and resource decisions
- Improve 3rd grade reading rates regionally through early elementary social-emotional and behavior supports
- Support and enhance opportunities for students not enrolled at district comprehensive high schools

How will we measure progress?

- # of successful users piloting beta data dashboard
- % increase in 3rd grade reading rates
- % decrease in social/emotional referrals and discipline issues
- % increase in high school graduation rate
- % increase in high school completion rate
- # of students returning to neighborhood school and staying engaged increases
- % decrease in recidivism (corrections, mental health)
- Transition between MESD and district programs
- % increase in attendance

Become an acknowledged leader and GOAL 2: convenor for improving educational outcomes

How will we achieve this?

STRATEGIES:

- Increase the effectiveness of data sharing across the region
- Model the best K-12 education and school health services and provide the highest quality training for our regional partners
- Build and strengthen partnerships with other regional support organizations

How will we measure progress?

- % of identified gaps have been remedied and resources allocated
- % increase in staff satisfaction. with data sharing
- % increase in regional survey results (school health services)
- % increase in regional survey results (strong partnerships, satisfaction with PD offered)
- % of identified gaps have been assigned contacts and 2-year plans in place

Increase district and community GOAL 3: participation and satisfaction with our services

How will we achieve this?

STRATEGIES:

- Sustain participation of all districts and ensure they are receiving value from MESD
- Improve how MESD engages with the community and understands satisfaction

How will we measure progress?

- # of districts participating in **MESD**
- % attendance rates at advisory councils improves
- % of district resolution dollars spent at MESD aligned to priorities
- % improvement in district survey results (value)
- % of program communications aligned to agency priorities
- % improvement in partner survey results (engagement and satisfaction)

GOAL 4: Agency aligns actions to priority outcomes

How will we achieve this?

STRATEGIES:

- Align agency priorities to the strategic plan
- Establish a culture of continuous improvement across all levels
- Streamline ESD operational services

How will we measure progress?

- Budget allocations reflect alignment to strategic priorities
- Organizational structure reflects alignment to strategic priorities
- % of programs with active continuous improvement plans in place
- % of staff participated in continuous improvement plan PD
- % of staff report improved agency practices (Plan, Do, Check, Act)
- % increase of issue-free payroll processing
- # of days from request to purchases to deployment decreases

GOAL 5: Attract, develop, and retain high-quality staff

How will we achieve this?

STRATEGIES:

- Improve employee satisfaction and engagement
- Improve human resources processes to recruit, develop and retain talented staff
- Increase how well MESD demographics match community demographics

How will we measure progress?

- % increase in MESD staff survey results (100 Best, include collaboration indicator)
- % staff attendance rates
- # of eligible, available sub pool
- % of staff accessing wellness opportunities
- % of staff who report EAP awareness
- % improvement retention rate for high-performing staff
- # of days to fill
- % satisfaction with new employee onboarding process
- % of MESD demographics